

# 2012 – 2014

## 双年报 · Biennial Report

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为美好明天，支持中国公益

HELPING TO BUILD CIVIL SOCIETY IN CHINA.  
FOR THE FUTURE. FOR ALL



ChinaNext Foundation  
明日中国基金会

# 大事记 · Milestones

- 2011年11月 明日中国基金会的基本理念诞生。
- 2012年1月 基金会机构在英国正式注册成立，并登记成为非盈利组织。
- 2012年3月 与“免费午餐”和“大病医保”两个公益组织合作，开始试办“明日志愿者”项目(明日伙伴项目的前身)。
- 2012年4月 伦敦马拉松：基金会第一次筹款活动。
- 2012年6月 选出了第一批“明日志愿者”。
- 2012年7月1日 创始人会议召开，通过了明日中国基金会创立宣言，并选出了第一届理事会。
- 2012年7月10日 在伦敦主办了“引领中国社会创新”论坛。
- 2012年7月11-13日 参加了在中国宁波举办的第五届欧盟-中国公民社会对话。
- 2012年10月 被英国慈善委员会正式批准为公益基金会。
- 2013年1月 明日中国论坛在伦敦政经学院、剑桥和牛津三所英国大学举行。
- 2013年1月 同月，明日中国志愿者到访英国，与五家公益组织交流。
- 2013年2月 在伦敦主办“青年对话——中国的社会创新”论坛。
- 2013年3月 “明日伙伴”计划正式推出，共有11家中国著名公益组织向明日中国基金会推荐了38名候选人，基金会按照事先设定的甄选程序，从38名候选人中选出了9名明日伙伴。
- 2013年9月 明日伙伴祝启武(Mark)的奇迹。
- 2013年11月 明日伙伴年度大会和工作坊在北京举行。
- 2014年2月 明日中国论坛在伦敦政经学院、伦敦亚非学院、剑桥大学和牛津大学四所英国大学举行。
- 2014年4月 三名明日伙伴代表到访英国，在三所大学伦敦政经学院、谢菲尔德大学和剑桥大学发表了演讲。

- November 2011 The idea of ChinaNext Foundation was born.
- January 2012 Registered as a company limited by guarantee and recognised by HMRC as a non-profit organization.
- March 2012 Designed the NextVolunteer Programme (Pilot to the NextFellow Programme) in conjunction with Free Lunch and Critical Illness Programmes
- April 2012 London Marathon - our first fund raising effort
- June 2012 "Next Volunteers" chosen
- 1st July 2012 Founders' meeting. Declaration and the election of the first board
- 10th July 2012 Hosted Emerge: Pioneering Social Innovation in China Forum in London
- 11st-13rd July 2012 The 5th EU-China Civil Society Dialogue held in Ningbo, China
- October 2012 Formal approval from the Charity Commission of England & Wales as a charitable foundation
- January 2013 The first NextForum held in LSE, Cambridge and Oxford
- January 2013 NextVolunteers visited UK and exchanged with five UK charities
- February 2013 Hosted Youth Dialogue–Social Innovation in China event
- March 2013 Official start of NextFellow Program 2013-2014. Nine fellows chosen from 38 referrals and applications
- September 2013 NextFellow Zhu Qiwu (Mark)'s miracle
- November 2013 NextFellows' conference/workshop, Beijing
- February 2014 NextForum 2014 held in LSE, SOAS, Cambridge and Oxford
- April 2014 Representatives of NextFellows visited and spoke at three universities in the UK

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# Letter from Chairman

Dear donors, friends and volunteers,

It's my pleasure to report to you the development of ChinaNext Foundation. Starting and running a charity is a new endeavour for all of us, who are otherwise busy city professionals or academics, and the challenges we faced have been daunting. However, we have been positively surprised by the generous support from reputable individuals and organizations in China and Europe, and by the welcoming messages and encouraging responses we have received from China's charitable sector which, from a developed world's perspective, is still in its infancy.

During the last two years, we have been privileged to work with some of the best and hardest working young men and women who are dedicated to creating a vibrant charitable sector as well as a strong and ever-growing civil society in China. Given China's size and her importance to the world, their work, and the resulting growth of citizen awareness will have profound implications in the world in which we live.

We feel extremely lucky to be one of the few foundations that has a dedicated programme to foster those future leaders in China's charitable sector. In our NextFellow Programme, with the help from our charity partners, we have been able to identify, select, support and train a team of NextFellows who work at the forefront of China's emerging civil society. We have provided the necessary support for their growth, and created opportunities allowing them to interact and share their best practice and knowledge with each other, as well as with the world at large. Our Fellows not only grew the importance and impact of their work in China, but were also invited to the US, Indonesia, UK, Taiwan ... to learn how other young leaders are doing to change the world. For many of our fellows, the NextFellow programme was the first time that they could formally collaborate with each other and exchange charity ideas and actions.

We feel equally meaningful, too, to have contribut

ed something to the communication and exchange between the Chinese and international civil societies in the past two years. The growth of civil society in China requires not just the growth of leaders but also the growth of awareness among the public, especially those of the younger generation. That is our motivation to facilitate, host, collaborate on a series of events and forums—coined NextMinds programme – to ensure that high calibre speakers who are at the forefront of civil society would give lectures to share the experiences and expertise of working in civil society in China on a day-to-day basis. Our NextFellows, most of whom are a similar age to the Chinese students and ourselves, have also become the core convoy for many of the unwitting UK students too.

NextFellows and NextMinds. One is for action; the other ideas. We are excited to be involved in an increasingly global initiative to foster a new generation of Chinese citizens who can confidently join the rest of the world for a better and prosperous future. Not just for China, but for all.

## *The formation of the Board*

One of the key milestones we crossed in the last two year was the election of the Board & Chairman, held according to ratified constitutional resolutions. We chose not to have a one-piece written constitution but rather an "unwritten" one, which consists of a series of special resolutions because we did not want our future decisions to be unnecessarily constrained by overly specific restrictions. Instead, on 1st July 2012, the Founders' meeting ratified two special resolutions that regulated the mission of ChinaNext Foundation and the rules governing the board, which we believe should serve us well as a principled set of guidelines while allowing for invaluable flexibility. The Founders' meeting then elected the first Board of six members and the Chairman. Subsequently, the second board was formed in later 2013. We are to elect a third board when the term of this one finishes next year in 2015.

I am reporting these mundane-looking steps



because we think that it is crucial for a foundation that claims to foster civil society. It must set an example for managing itself both democratically and efficiently. We are happy that we chose the right way. I was elected the first Chairman of the Board, but my confidence lies in this Board and the future Boards to lead ChinaNext Foundation to accomplish our mission.

We are extremely fortunate to be living in this day and age, and I feel immensely proud of our volunteers who have devoted much time and energy to the development of this Foundation. We thank our donors, many of them from the business world, who subscribed to our mission and provided generous support even before we had a clear mind what to do with it. Now with your "seed money", I am proud to say, we have been able to develop a "business model" which we believe would effectively help the growth of civil society in China.

For the Future. For all.



**Leo L Liao**  
**Chairman of the Board**

# 理事长致辞

各位捐助者、朋友和志愿者们：

大家好。我很高兴能有机会向大家汇报明日中国基金会的发展。明日中国基金会由旅英的职业人士发起；对我们这些人来讲，成立并运作一个公益组织是一个全新的挑战，有相当大的难度。但是成立两年来，我们惊喜地发现，虽然我们的事业仍处于起步阶段，还籍籍无名，但我们仍然很荣幸地得到了来自中国、欧洲的一些著名公益人士和组织的大力支持，得到了中国公益界的莫大鼓励。从英国这样的发达国家角度看，中国社会的公益慈善事业发展仍处于初级阶段，有巨大的发展空间。能和大家一起在这个阶段参与，我们深感荣幸。

两年来，我们也有幸与中国公益界一些最优秀、最努力的年轻公益领袖合作。他们富有理想、勤奋工作，正在为创建一个充满活力的公益部门，或民间社会而积极努力。考虑到中国的经济的体量、发展速度，以及其对全球经济的重要性，他们的工作将不仅会极大提升中国人的公民意识，而且会对全世界产生深远的影响。未来怎样，非常清晰，我们充满自信。

我们有幸成为中国公益界少数几个设立了专门的未来公益领袖培养计划的基金会之一。两年来，通过明日伙伴项目，我们在合作公益机构的帮助下，发现、甄选、支持并培训了一些奋战在建设中国公民社会第一线的公益人。我们为他们的成长提供了必要的支持，并为他们创造了互相学习、出国交流的机会。两年下来，我们发现伙伴和他们的项目不但在中国的影响力与日俱增，而且也应访问了美国、印尼、英国、台湾等地，向世界各地的公益人们学习如何更好地改变这个世界。对许多明日伙伴来说，这个项目第一次为他们提供了与同行合作、沟通交流的机会。我们希望未来能为更多优秀的公益人创造更多这样的可能性。

同时，过去两年来我们帮助中国与世界各地的民间社会建立联系，促成民间交流，我以为也极有意义。要促进中国公益机构和民间社会的成长，不仅需要培养一批公益领袖，也需要提高整个全体公众对社会建设的认识，特别是年轻人的认识。这就是我们主办或承办系列讲座与论坛（称为“明日交流计划”）的主要原因。我们邀请到那些在建设中国社会建设方面有突出成就与贡献的专家学者们、工作在社会组织第一线的领导者们为大家做各类讲座，传播志愿者精神，分享他们日常工作的点点滴滴。在此方面，我们的明日伙伴是重要的桥梁和纽带。他们大多与我们年龄相仿，但已为许多留英中国学生和对社会建设感兴趣的职业人士传播公益理念、提供了了解今日中国社会的窗口。

“明日伙伴”与“明日交流”这两个项目，一个重在行动，一个重在思想。我们看到，新一代中国公民正在积极成长。他们关注社会公益事业，他们关心弱势群体，他们信心十足，主动与全世界携手，为一个更加美好、更加繁荣的未来而奋斗。我们很高兴能参与到这个全球行动中去。

## 理事会的组建

基金会过去两年的重大事件之一，就是根据基金会相关章程，选举产生了两届理事会与主席。我们没有象大多数其它类似机构一样，一次性制订一份一体的书面章程，而是选择用一系列的特别决议组成一份“不成文”的章程，因为我们不希望未来的决策被一些过于细致却没有必要的限制框住。在2012年7月1日，基金会创始人会议通过了两个特别决议，明确了明日中国基金会的使命，规范了理事会的治理方式。我们认为，这两个决议明确了基金会的原则，又保持了必要的灵活性。创始人会议选举产生了基金会主席及第一届理事会的六名理事。随后，第二届理事会在2013年下半年产生。我们计划在2015年本届理事会任期届满后选举产生第三届理事会。

我把这些看似琐碎的事务汇报给大家，是因为我们认为，这对一个以培育公民社会为己任的基金会极为重要。基金会自身必须民主高效地运作，才能树立一个良好的榜样。这些事务虽然琐碎，但我们相信这样的做法是正确的。我本人虽被选为理事会的首位主席。但我对我们的理事会更有信心。我有信心，在本届理事会及未来理事会的带领下，基金会一定能完成自己的目标与使命。

能在这个时代，参与这样的事业，我们非常的幸运。我们能做到这些小小的事情，和我们志愿者团队的无私努力密不可分；他们，也是新一代有理想、有志向的中国公民。我们也十分感谢所有的捐赠人。他们大多数是商业人士，因为认同我们的理念，甚至在我们自己还没有想清楚要做什么的时候，就已经为我们提供了慷慨的支持。不过现在我可以自豪地说，在你们“种子资金”的支持下，我相信我们已经建立了一个能有效的“商业模式”，来有效地支持中国公益机构和社会组织的发展。

既是为了未来，也是为了所有人。

廖立远  
理事长

## 明日中国基金会 介绍

## Introducing ChinaNext Foundation

While the wheels of Foundation had been set in motion since November 2011, we consider the official launch date of the charity to be 1st July 2012, which is when the founders met to elect the first board of trustees. The Foundation was approved by the Charity Commission on of England & Wales on 26th October 2012, and our financial year runs to 31st March every year.

虽然我们从2011年11月就开始筹备基金会，但一直到2012年7月1日选出第一任理事会后，基金会才算正式成立。2012年10月26日，基金会被英国慈善委员会批准为公募公益基金会，我们的财政年度截止日是每年3月31日。

## Our mission

The missions of ChinaNext Foundation are as follows:

*"To promote for the public benefit the efficiency and effectiveness of charities and not-for-profit organisations in China with the aim of relieving poverty, financial hardship or other social or economic disadvantage;*

*In furtherance of this, the charity will foster the development of modern citizenship awareness among the next generation Chinese people, by training and education, and by empowering and enabling young people to participate in community services and voluntary work."*

We'd like to think that ChinaNext Foundation's mission is really to help the growth of civil society in China, because the charitable sector is right at the centre of such growth in any society, and it is one of the most promising sectors in modern day China. We chose this mission and chose to be initiated in the UK, because we believe that civil society is an idea which is so fundamentally important to a functioning modern society but has been taken for granted for so long in the West. As China's economic development continues both to inspire and intimidate the world in equal measure, we feel it necessary to point towards the missing link: without a vibrant civil society (including and not limited to environmental groups, NGOs, citizen associations and charities), the benefit of the economy is unlikely to be shared, and the cost of which will be felt throughout the world.

Unfortunately, the current state of civil society in China is far from satisfactory. Its importance in the social infrastructure is under debate, and the word itself carries sensitive yet unnecessary political implications. We believe that we can play a positive role in clearing much of the fog surrounding the ideas of the civil society, and offer small but tangible help in the growth of such organisations.

## 我们的使命

明日中国基金会的使命是：

“为了公众利益，提高中国非盈利组织与公益慈善机构的能力与效率，帮助他们为陷入贫困或遭遇经济困难的社会弱势群体提供帮助；

在此基础上，基金会致力于通过培训与教育，鼓励年轻人积极参与社区服务与志愿工作，增进其所能，并推动现代公民意识的成长。”

在我们看来，明日中国基金会的最主要使命就是推动中国民间社会的成长。在任何社会中，公益慈善组织都是公民社会的重要组成部分，推动公益慈善组织的发展客观上就将推动民间社会的成长。在当今中国，公益慈善机构尤其重要，却被人忽视，因此极富前景。

我们选择这个使命，并决定在英国建立机构，是因为我们意识到，公民社会对一个正常运作的现代社会来说极为重要，但在承平日久的西方，大家长期以来对此习以为常，已经不太重视。但在中国，随着经济增长带来的各类问题日趋显现，随着以经济增长为纲的发展模式引来担忧的今天，公益慈善机构和社会组织的重要性正日益得到体现。我们相信：没有一个活跃的民间社会、没有发达的社会组织（包括但不限于慈善组织、环保组织、非政府组织等等），经济发展的成果很难在全体公民中得到公平公正的分配，经济增长很难自动带来幸福指数的提升。

遗憾的是，中国社会组织目前的发展状况远不能令人满意，其重要性没有得到公认，甚至“公民社会”这个本来中性的词语本身也带上了敏感却不必要的政治意味。但我们相信，社会组织的发展是经济发展的自然规律，是现代化的应有之义；而一个让每个中国人骄傲的强大祖国，只能靠每一个中国人自己努力，才有可能。而每个人积极解决社会问题、推动进步、自己负责的社会，就是公民社会。我们应该充满信心的推动这样的公民社会。我们对这样的公民社会一定到来充满信心。

## Our Approaches

### *Our focus on the non-profit sector*

Among various civil society groups, the charitable sector is the one we chose to focus our work on. This is because that we soberly recognise that building a civil society in a country that lacks democratic traditions is a long term process, and at this stage, the nascent and often neglected Chinese charitable sector holds the key. Like charities everywhere, the Chinese organizations solve daily social problems, and encourage and empower young citizens to take active steps to change the world for a greater cause; but slightly different from the charitable sectors in the developed world, the Chinese organizations are actually growing under adverse societal conditions. The charity leaders in China are henceforth given a task not only to solve today's problems, but also to lay a foundation for the future.

Despite all the difficulties, we are extremely encouraged to see a team of passionate, accountable and action-oriented charity leaders voluntarily abandoning a life most Chinese people consider "normal" to strive for a greater goal. We are highly encouraged, too, to see more and more people joining them. We believe that it is these people who will form the backbone of a future civil society in China, and we have some work to do together. This is the key reason why we will continue to focus on supporting the development of this sector, and crucially the people and the projects behind it.

### *Why now?*

The reason that the civil society is underdeveloped in China can be traced to the Chinese history. The traditional Chinese regime emphasised the absolute rule of an emperor, and for the supporting of which invented an iron-clad system consisting of a philosophy and a bureaucratic framework with little room left for "society", or social organisations. For the apparent purpose of sustaining an authoritarian rule, the

government authorities have traditionally actively discouraged the forming of most forms of civil groups which are beyond government control. Having lived thousands of years under this system, the Chinese citizens unwittingly adopted a state of unawareness and a tendency of inability to act even in the things that matter to them much.

There is, however, overwhelming evidence that the traditional social framework is no longer capable of solving a wide range of social problems that we face today. We have seen positive signs that the ordinary Chinese, slowly learning from personal experiences and hardships, for the first time are trying to organise themselves to tackle some of the most pressing challenges; and the government has increasingly taken a tolerant attitude. We believe that these grassroots actions are permanently changing Chinese society on a fundamental level. While small, we endeavour to support them whichever way we can.

### *Our focus on people*

We believe that there is no better way to develop a vibrant charitable sector than encouraging a new team of individual young charity leaders. We thus say, we encourage the growth of civil society by spreading the spirit of volunteerism, by empowering individual charitable actions, and by espousing the communication of groups and individuals among the Chinese and international civil societies. Ultimately, all that we do in China is in order to foster a new generation of young Chinese armed with a strong sense of modern citizenship, who are capable of acting in their chosen charitable actions, and thus have the potential to lead China's next chapter to join with the rest of the world in shaping a shared future for all.

## 我们的工作方式

### 非盈利部门是我们的焦点

在众多的社会组织中，公益慈善机构是我们工作的重点。中国的公益组织现在仍处于初始发展阶段，经常被忽视，但发展迅速，也对公民社会的形成起着关键作用。与世界各地的公益组织一样，中国公益慈善组织能帮助解决日常社会问题，减轻人们的苦痛，鼓励并帮助年轻人积极行动起来，去真正改变世界。但与发达国家公益组织不同的是，中国的公益组织面临的社会问题更多、更复杂，成长环境也更为恶劣。因此，中国的公益领袖面临更多的挑战：不仅要解决当前的问题，还要在实践中为未来发展打下良好基础。由于中国缺乏公民社会传统，公益从业人员自身的技能与经验也比较匮乏，面临的法律与文化环境也不够友好，其发展可以说面临重重障碍。

这种严酷的现实给了我们动力。尽管面临这样那样的困境，中国仍然已经出现很多有热情、有担当的公益领袖。他们放弃了多数国人眼中“正常”的生活方式，夜以继日地为一个更远的理想努力工作。看到这样的人越来越多，我们倍受鼓舞，因为，他们将可能成为更美好的明日中国的栋梁。这也是为什么我们将继续把工作重点放在对公益领域，特别是优秀的公益人和公益项目的支持上。

### 为什么是现在？

中国的公民社会极不成熟，既有历史的原因，也有当前的国情。从历史上看，中国一直强调皇帝的绝对权威，以及为支持这种权威而发展出的一整套铁腕治国理念和官僚体系。在这套体系中，“社会”，或者社会组织，没有太多存在的空间。而在当前的国情下，政府实际上也并不鼓励人们建立官方控制之外的社会团体。在这样的体制下生活了上千年后，大多数国人并不清楚自己的权益所在，即便清楚也不太愿意主动争取这些权益，即便愿意争取也不知道如何进行，我们发现，当代中国人既缺乏行动的意识，也缺乏行动的能力，这正是许多社会悲剧发生的根源。

不过，越来越多的事实证明，这套传统的社会框架已无法应对、解决我们当前面临的广泛的社会问题。为此，很多普通的中国



人，哪怕出于个人的经历和痛苦，生平第一次自发组织起来，试图自己解决那些亟需处理的问题，而政府对他们的态度也越来越宽容。虽然过程本身有些痛苦，但释放出的积极信号无法否认。我们相信，这些来自草根群体的行动正从根本上改变中国社会，因此我们愿意在我们力所能及的范围内尽可能地帮助他们。能与他们一起工作、成长，我们深感荣幸。

### 我们对人的关注

我们相信，要建立一个富有活力的公益部门，最好的办法是鼓励、支持那些年轻的公益领袖们。所有伟大的改变都是一点一滴积累起来的。明日中国基金会不打算发起或参与那些规模宏大、能产生巨大效应的项目，而是愿意在现有体制内，在基层、在民间默默贡献。所以我们说，我们通过传播志愿者精神、帮助每个人投身慈善事业、为海内外公益人牵线搭桥等方式来促进公民社会的成长。说到底，我们希望能帮助中国的年轻人成长为有现代公民意识、积极从事公益活动的新一代公民，这样他们才能带领中国与全世界一道，为了一个美好的共同未来而努力。

We do not work directly with less privileged people in China. we help the leaders who help them.

我们授人以渔，故不必授人以鱼。



## Products and services

### *Working with NextFellows*

#### ■ Reasoning and motivation

**The NextFellow Programme** was created with the individual charity leaders in mind. We believe that one of the best ways to foster a civil society is to enable and empower ordinary citizens and their leaders, and this is where we, as those who with international experiences and are properly educated, can make a meaningful impact. We think that this Foundation will be better at supporting young charity leaders and conducting knowledge and skill transfers than doing individual charity work directly in China. We are not, after all, experts in most specialised charitable areas.

On the other hand, sponsoring a selected group of charity leaders not only enables them to carry out the good causes of their choices today, but also builds a platform for them to communicate, to cooperate, and to improve the efficiency and efficacy of their work going forward. From its current form of financially aiding, the programme is projected to grow in size and in function, and to provide a comprehensive mechanism encompassing financial aid, capacity building and organizational services for the sustainable development of the non-profit sector in China.

This programme had also allowed us the privilege to be working with, and gaining insight to, some of China's most innovative, fast growing, albeit emerging charities and their key workers. The work they are carrying out ranges from providing

educational opportunities to the underprivileged to working for a particular under-served minority group. Regardless of their chosen field of expertise, however, we watch with great interest a league of young and aspirational individuals who had made the conscious choice of devoting to charitable work. These are no ordinary career choices - they could have made much better personal gains by working in the fast growing private sector -rather, we think that they have made the conscious personal investment to focus on the very sector that the Chinese society is lacking growth in. You can find the details of the individuals and their work in later part of the report.

We thus take pride in knowing that our work not only indirectly benefits the less privileged in China for now, but it also directly helps to build a new, stronger infrastructure so the work can be sustained. We believe, hence, that the donors' money is invested, not spent, in this way.

#### ■ Project Design

##### A bottom up approach

The programme is designed to provide a package which is tailor-made to serve the unique needs of the individual workers in China's voluntary sector. We took a "bottom-up approach" in selecting who gets into the programme, that is, instead of choosing particular charities or charitable projects to start with to support, we welcome applications from the leaders of a wide spectrum of charities. We vet them and invite those we believe have demonstrated the most traits for success to join our programme. We then set about understanding their work, their plans and their lives,

before designing a bespoke package that supports and improves on their work, and facilitates them in communicating and engaging with the others and with international civil organizations. We hope that some of the fellow will ultimately grow to accountable, trustworthy and efficient leaders.

#### What we do for the chosen leaders

When the fellows were vetted and chosen, we sponsor, support, monitor, foster and learn with them. We usually guarantee their economic viability—i.e. our Fellows won't leave the charities they love purely for economic reasons. We provide a training allowance so they could choose the best courses and training camps. We utilize various resources to improve on their work and help them learn and exchange ideas with other leaders in the international sphere. Some of them will be invited to conduct Foundation-sponsored international exchange—while carrying out their day-to-day duties in the charities.

By doing this, the programme hopes that the growth of the individuals could translate into the growth of their charities. We consider our mission as “planting the seeds” of a vibrant voluntary sector—a crucial part of a civil society—and thus promoting for the public benefit the efficiency and effectiveness of charities and not-for-profit organisations in China.

#### How we partner with Chinese charities

NextFellow Programme seeks to identify and work with key workers/players in the leading Chinese charities. A successful candidate is usually the CEO or Project Director of that charity, or those who has demonstrable potential to become one. While sponsored by our programme, the NextFellows still work full time in their respective charities. But as part of the sponsorship package, they are required to put their work under public scrutiny and report to us, on a regular, formal basis, the updates of their work. They are also encouraged to use our unique platform to communicate with other NextFellows, for performance improvement, knowledge sharing, skills transfer and work monitoring. Thus, while the Foundations has no formal

relationship with any Chinese charity, we create a network with the NextFellow as the key nodes; on which not only we are, but also they are, connected. We do not work directly with less privileged people in China, we help the leaders to help them better.

#### ■ Cooperating with China Youth Development Foundation (CYDF)

The team of ChinaNext Foundation had been running the NextFellow Programme directly, from London, over the past two years. When the 2013-2014 programmes finished, however, the Board resolved to design and to register a new charity organisation in China to act as our local team to carry out the programme.

For that purpose, we have signed an agreement with China Youth Development Foundation (CYDF) in April 2014 to run the programme under the CYDF umbrella, and the legal set up has finished in October 2014. The principle of this agreement is that we will be operating as “CYDF ChinaNext Project”, and consequently enjoy the same support as other CYDF projects, including the rights for public fund raising in China, on this new platform. We will help consolidate the existing resources and platforms available in this Chinese non-profit sector, and aim at building together a comprehensive package for the leaders, employees and young volunteers of grassroots charities including training programmes, internship and exchange opportunities. We hope that our endeavour will provide a creditable alternative for young people to embrace their passion for public services. The charity sector is considered a credible career path in the West, and so can they be in China.

We chose CYDF because its mission is similar to ours and its reputation is sound. Founded in March 1989, CYDF is one of the longest standing non-profit and non-governmental charitable foundations in China. The mission of CYDF is to help young people build capacity and to improve the environment for the development of young people by providing aid services, giving a voice to the interests of young people and carrying

out social advocacy. At the same time, the CYDF has played an integral and active role in the development of non-profit organizations in China by organizing and promoting international exchanges and cooperation (Source: CYDF)

We have decided to run the future NextFellow Programme on this new platform and in conjunction with CYDF. Currently, the selection process of 2015 NextFellow has begun with the list of successful candidates projected to announce by 10th January 2015 on our Charity Concert in Shanghai.

#### *Working towards NextMinds*

Another pillar of our work is the spreading of voluntarism and citizenship awareness. We had branded the series of forums, speeches, exchanges, seminars .... as the NextMinds Project, because all these events help influence in minds. We also see that the NextMinds Project works closely with the NextFellow Programme, because the former is both a service to the NextFellows in that the Fellows will be invited to speak and exchange, and as a platform to voice the development of Chinese charities to the world.

We started our work in this arena shortly after the inception of the Foundation. In July 2012, we hosted a small forum *Emerge: Social Innovation in China* in London, inviting many China-related UK charitable projects, including China Dialogue, to have a deep exchange. In the years that followed, with the support from high-profile scholars and opinion leaders, we initiated or co-hosted over ten forums in UK universities, including London School of Economics (LSE), Cambridge University, Oxford University, and SOAS, targeting Chinese and UK students alike. In these forums, we invited some of China's leading lawyers, social activists and practitioners to meet with the public who are interested in know more about the China, and to share their thoughts and practices in growing the emerging civil society. You can find the details of these forums in the later part of the report.



We hosted or co-hosted over ten forums in four prestigious UK universities, inviting some of the best known civil society and opinion leaders from China to update the latest development there.

我们邀请了中国社会贤达，在英国举办了十数个论坛，促进中外民间社会的交流。

## 产品与服务

### 明日伙伴计划

#### ■ 原因与动力

明日伙伴计划是我们为公益工作者们创建的。我们认为，要培育一个健康的公民社会，最好的办法就是增进普通公民之所能，这也是我们这群有着海外学习工作经验的普通中国人可以起到积极作用的地方。我们认为，基金会把主要精力投入到支持年轻的公益领袖上，为他们提供知识和技能培养，比直接在中国国内从事某个具体的慈善工作更为有效果。毕竟，我们不是专业公益领域的专家。

另一方面，为精心甄选过的公益领袖提供支持，不仅能帮助他们继续从事自己心仪的事业，也能为他们搭建一个沟通合作的平台，提高他们工作的效率与能力。目前，明日伙伴项目给予公益领袖的帮助仍以经济资助为主，但随着项目规模的扩大，也为了中国非盈利部门的可持续发展，我们希望能在不久的将来为公益领袖们提供一个包含了经济资助、能力培养及组织服务等各方面内容的一揽子机制。

这个项目还使得我们有幸与中国一些发展迅速、极具创新意识的一流公益机构及其员工合作。他们的工作范围涵盖社会生活的方方面面，比如为农民工子弟提供教育机会，比如为得不到足够关注的残障人士人提供帮助；也遍布中国各地。这使得我们看到，无论是在哪个公益部门，都有越来越多有理想的年轻人主动加入公益服务的队伍。这不是“正常”的职业

选择——因为如果他们选择去私营部门工作，个人待遇会好得多——我们感到，他们是有意识地选择了一个中国社会目前急需发展的领域。我们会在这份年报的后半部分介绍几位这样的年轻公益领袖。

从这个意义上说，我们的工作不仅间接地让中国的弱势群体受益，也在直接地建设一个长效的可持续发展机制——人。我们对此感到十分骄傲，因为您的善款是在进行“投资”，而不是简单的消费。我们在为更美好的明天进行直接的投资。

#### ■ 项目的设计

##### 自下而上原则

明日伙伴项目设计的宗旨是为公益从业人员提供一个定制的一揽子支持计划。我们采用“自下而上”的方式选择入选的候选人。也就是说，我们并不事先指定特定的公益慈善领域或机构（比如“我们只支持教育项目”，或“我们只支持环保项目”，或“我们只支持四川的项目”等），而是公开接受所有领域公益机构领袖的申请。我们从个人的发展前景、公益项目的社会效应、运行的质量和效率等等角度出发，选出那些我们认为最具成功潜质的人加入我们的项目。然后我们会去深入了解他们的工作、他们的计划和他们的生活，在此基础上为他们设计出一套能支持并改进他们工作的计划，并帮助他们与世界各地的公益领袖们学习交流。我们希望，明日伙伴中的一些佼佼者能最终成长为负责人、信得过、有效率的公益领袖。



## 我们如何帮助入围的公益领袖们

甄选过程结束后，我们将资助、支持、跟踪并监督他们的成长和日常工作，和他们一起学习、共同进步，并及时向捐款人和社会报告。我们会保证所有入选伙伴的合适生活水平，保证我们的伙伴们不会因为经济原因离开他们心爱的公益事业。在此之上，我们会提供一份培训津贴的额度，让他们参加最好的课程与培训。我们还会调动各方面资源，提高他们的工作能力，帮助他们与世界各地的公益领袖交流。有些伙伴还将在日常工作的同时，应邀参加基金会资助的国际交流活动。

通过和明日伙伴们的协同工作，我们希望通过公益领袖的成长，带动他们所在的公益机构的成长。在我们看来，这个项目是一个“播撒种子”的项目，其目的是为了<sup>1</sup>提高中国非盈利组织与公益机构的能力与效率。

## 我们如何与中国公益机构合作

明日伙伴计划将甄选出中国优秀公益机构的主要工作人员并与其合作。一个成功入选的明日伙伴通常是他所供职机构的CEO或项目总监，或者是那些已展示出优秀潜质的员工。他们虽然接受我们的资助，但仍是各自机构中的全职人员，其日常工作我们并不干涉。不过，作为我们资助方案的一部分，他们需要致力于实现最高的工作标准，包括实时向公众公开工作情况，定期和我们交流工作进展，接受公众的监督。我们也鼓励明日伙伴们使用我们独特的绩效评估、知识分享、技能传授和工作监督的平台，保持与其他明日伙伴的交流。基金会自身不与中国任何公益机构建立正式合作关系，但我们会建立一个公益机构网络，明日伙伴们则会成为这个网络中的重要结点。这些结点将把所有人都联结起来。

## ■ 与中国青少年发展基金会的合作

过去两年来，明日中国基金会一直从伦敦直接运作明日伙伴项目。当2013-2014年度项目结束后，理事会决定在中国注册一个新的公益机构实体，以方便基金会在国内的团队继续运作这个项目。

为此，我们在2014年4月与中国青少年发展基金会（CYDF，简称青基会）签订了协议，将在青基会的架构下运作这个项目，也因此接受中国政府和法律的监管。所有的法律架构在2014年10月已经完成。与青基会合作的

原则是，我们向青基会支付一笔不大的费用，继而在中国将以“青基会明日公益计划”的名义运作，从而能够享受到与青基会其它项目的同等支持，比如在这个新的平台上进行公开募资。这样，我们将更靠近中国的非营利部门，帮助他们整合现有资源和平台，力争为草根公益界的领袖、员工和年轻的志愿者们打造出一个一揽子方案，为他们提供培训、实习和交换的机会。我们希望，我们的努力能为年轻人积极投身公共服务提供一条可信的道路。在发达国家，投身公益是一个值得尊敬的职业选择，在中国应该也完全可以。

我们之所以选择青基会为合作伙伴，是因为青基会的使命与我们类似，而且有着良好的声誉。青基会成立于1989年3月，是中国历史最长的非盈利、非政府公益基金会之一。青基会的使命是通过资助服务、利益表达和社会倡导，帮助青少年提高能力，改善青少年成长环境。同时，中国青基会注重与各国教育机构、非营利组织之间的交流、访问和合作，积极为中国青少年创造海外交流、学习和实践的机会（来源：青基会网站）。

我们决定与青基会合作，一起运作未来的明日伙伴项目。目前，2015年明日伙伴的甄选工作已经开始，我们将在2015年1月10日在上海举办一场慈善音乐会，并在会上宣布明日伙伴的甄选结果。

## 明日交流计划

我们工作的另一个重点是传播志愿者精神与公民意识。我们举办了一系列论坛、讲座、交流、研讨会，并把他们统一在“明日交流计划”的品牌之下，因为所有这些活动都与交流有关。明日交流计划既独立，又与明日伙伴项目紧密相关，因为伙伴们就是这些交流计划的重要角色。我们将邀请伙伴们参加这些演讲交流活动，并以此为平台，向世界宣传中国公益事业的发展。

2012年7月，即基金会成立后不久，我们就在伦敦主办了“引领中国社会创新”的论坛，正式开启了明日交流计划。在这次论坛上，我们邀请到了几乎所有与中国有关的英国公益机构，包括著名的环保网站“中外对话”，进行了一次深度对话。接下来的两年，在一些著名学者和意见领袖的支持下，我们针对在英国的中国留学生，在英国的大学中发起、承办或参与了十多个比较有影响的论坛，比如在伦敦政经学院、剑桥大学、牛津大学和亚非学院的两届共7次明日中国论坛。在这些论坛中，我

们邀请到了中国著名的律师、社会活动家和奋战在第一线的公益人，与关注中国的部分英国公众、在英留学生分享中国公民社会成长的经验和想法。我们在这份报告的后半部分对这些论坛有更为详细的介绍。

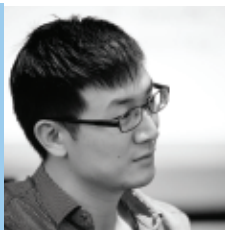




## Board of Trustees

The Foundation has had two boards.

The second and current board, incepted on the 1st April 2013, has four members. They are



### **LEO L LIAO**    Chairman

Leo comes from the investment world, having served as an investment professional in Investec Asset Management, London, and with previous experience as a management consultant in Shanghai and London. His multi-disciplinary professional background backlit his interest in the areas of development, investments and social progress that ultimately lead to the formation of a well-functioning civil society.

Leo is a graduate of Tsinghua University in Beijing and Cambridge University in the UK. He also holds an Executive MBA degree from London Business School.



### **ROGER LUO**

Roger Luo joined the board as a director in April 2013. With more than ten years of investment experience in the global TMT sectors, Mr. Luo works at London based fund management company as a Portfolio Manager. He believes in the value of civil society in China's transformation and believes strongly that the development of NGOs is a key part in it.

Mr. Luo graduated from Manchester Business School and also holds Chartered Financial Analyst (CFA) qualification.



### **NIGEL DONG**

Nigel S Dong is a co-founder and a trustee of the ChinaNext Foundation. Outside the Foundation, he works as a consultant at the International Energy Agency (IEA), to provide energy strategy and techno-economic evaluation service to governments and private enterprises. Having trained as an engineer at Tsinghua University, he holds a PhD from Imperial College London and a Master in Finance from the London School of Economics and Political Studies.



### **THOMAS ZHANG**

Thomas Zhang joined the board of trustees in April 2013. He is currently the London-based Production Editor at FTChinese.com, the Chinese-language website of the Financial Times. Thomas has been with FTChinese.com for over eight years, and was one of the founding members of FTChinese.com when it was first launched in June, 2003. He has worked at other international media organizations too, such as BBC World Service and Yahoo!. Outside his media work, he also gives lectures at various universities in China. Thomas is a graduate of Beijing Foreign Studies University in Beijing and holds an MBA degree from Lancaster University in the UK.

## 理事会成员

基金会成立至今，已产生两届理事会。

现任理事会，也即第二任理事会在2013年4月1日成立，有四位成员。他们是：



### 廖立远 理事长

廖立远来自投资界，曾在伦敦Investec资产管理公司工作，是一名专业的全球股票投资经理。在Investec之前，他在上海和伦敦都做过管理咨询方面的工作。他在多个不同行业的经验和背景让他对发展、投资和社会进步等领域发生了浓厚的兴趣，并希望推动这些领域的进步，最终达致一个成熟的公民社会。

廖立远毕业于中国的清华大学和英国的剑桥大学，拥有伦敦商学院的EMBA学位。



### 罗昊 理事

罗昊是2013年4月加入理事会的。他在伦敦一家基金公司工作，负责管理投资组合，在全球TMT领域有十多年的投资经验。他十分看重公民社会的价值在中国转型中的作用，坚信非政府组织的发展是这个过程中关键的一部分。

他毕业于英国曼彻斯特大学商学院，同时拥有注册金融分析师(CFA)证书。



### 董善宁 理事

董善宁是明日中国基金会的联合创始人，目前在国际能源署(IEA)工作，是煤炭研究部门的一名咨询师，为政府及私营部门提供能源战略和技术经济评估服务。

他毕业于清华大学，分别拥有伦敦政经学院的金融硕士和帝国理工学院的博士学位。



### 张劼 理事

张劼是2013年4月加入理事会的。过去八年来，他是英国《金融时报》中文网(FTChinese.com)在伦敦的高级出版编辑，也是该网2003年6月创立团队的一员。此前，他曾在伦敦和北京的BBC国际部、雅虎中国等国际传媒、网络机构工作。在工作之余，他还在数所中国大学客座讲课。

他本科毕业于北京外国语大学，拥有英国兰卡斯特大学MBA学位。

*The first board, incepted on 1st July 2012, had seven members. They were (at the time):*

**LEO L LIAO (Chairman)** as depicted.

### **MAO JIN**

Mao Jin joined Shell in 2003 right after getting his master degree in Electronic Engineering in Tsinghua University. He started his career in Shell as a key account manager, developing lubricant business in Power sector in North and Southwest of China. After 2.5 years, he became the sector marketing manager of B2B Lubricants, looking after power, metal and general engineering sectors in China. He then was promoted to sales director of fleet team in 2007, leading the team to develop business in commercial transportation and oil field industry. He joined Chemical strategy team as a strategy advisor in 2010, and relocated to London since then. When he was in China, Mao Jin travelled in quite a lot of remote rural areas in 28 provinces. He cares about the impacts of un-balanced economics development to local people and communities, and he is keen to make his contribution in supporting sustainable development in China.

**NIGEL S DONG** as depicted.

### **XING GAO**

Xing Gao co-founded the ChinaNext Foundation with the hope of raising social awareness and instilling the idea of philanthropy in the minds of modern Chinese youth. Outside the directorship at ChinaNext Foundation, she is a seasoned Investment Banker at Rothschild having previously worked internationally at Merrill Lynch's London and Hong Kong office. With extensive working experience in the banking industry and a long record of volunteering activities, Xing hopes to urge today's youth to invest more time and energy in the social development of Chinese society and provide the next generation with both the physical and intellectual capital to accomplish what is much needed in today's People's Republic of China. Xing received first class honours in Biochemical Engineering from University College London. Xing Gao is studying the MBA programme at Harvard Business School.

### **YING WU**

Ying Wu started her voluntary work in 2005, where she took part in various Goldman Sachs community projects. These include taking disabled children from London to seafront and repairing fences for the Kings Edward VII Memorial Park in East London. She was also a member of Goldman Sachs Women Network Committee in London. Ying currently works for Lazard Asset Management in London as a Marketing Associate and is a member of Lazard Charities Committee. Ying was born and bred in Shanghai, and worked in Real Estate business for a number of years before leaving for the UK. She graduated with a First Class in BSc Management & Systems from City University, London.

### **YINGQIN ZHENG**

Yingqin Zheng is a lecturer at Royal Holloway, University of London. Her research focuses on the role of information and communication technology in social development. Originally from Guangdong, China, Yingqin obtained her PhD from Judge Business School, University of Cambridge as a Cambridge Gates Scholar after completing a master degree in Development Studies. She also studied and worked at London School of Economics in the area of information systems. She is on the editorial board of several international journals. Yingqin is one of the founding members of LaNYT Theatre, a charity devoted to empowering individuals and communities through performing arts. She believes that the value of life lies with making a difference in the world, and is committed to promoting social development through both research and action.

### **SHUWEN ZHOU**

Shuwen Zhou worked in the China Association for NGOs' Cooperation (CANGO) as a project coordinator. She is responsible for community and gender development programmes and the affairs of the China Development Effectiveness Network (initiated by CANGO). While working in CANGO, she volunteered to work for A Better Society (ABC) as a member of the early-stage executive committee, responsible for consultants' management and organisational capacity building. ABC is currently the most active non-profit consulting organisation providing free consulting service to grass-root NGOs in mainland China. Shuwen Zhou now is a candidate of MSc Urban Development Planning in Bartlett Development Planning Unit, University College London. Her specialisation is participatory planning approach, gender development and urban governance. She's studying a master's degree at Tokyo University, Japan.

第一任理事会于2012年7月1日成立，有七名成员，(当时)他们是：

## 廖立远 (简介见上)

## 毛 晋

毛晋，2003年从清华大学电子工程系毕业后加入壳牌石油公司，负责华北和西南地区的润滑油业务，两年多后成为B2B润滑油业务的市场经理，负责中国区的动力、金属和一般工程业务。2007年，他升任运输业务销售总监；2010年又加入化学品战略团队，成为一名战略顾问，并搬至伦敦至今。他在中国时经常到边远农村地区出差，所见所闻让他非常关心欠发达地区人民的生活，以及经济发展不平衡带来的后果，也让他非常积极地投身于中国可持续发展的工作中。

## 董善宁 (简介见上)

## 高 星

高星，明日中国基金会联合创始人，非常希望在当代中国年轻人中提高慈善意识，推广慈善活动。她的全职工作是一名投资银行家，曾在美林的香港和伦敦办公室工作，之后又在罗斯柴尔德投资银行。她有很丰富的志愿者经验，希望能促进今天的年轻人花更多时间和精力在推动中国社会进步上，并愿意在力所能及的范围内提供财力和智力上的支持。她曾在UCL生化工程专业就读，并以优异成绩毕业。高星现在是哈佛大学商学院的MBA学生。

## 吴 瑛

吴瑛，从2005年还在高盛工作时就开始投身志愿工作，以高盛女性事务委员会成员的身份参与了数个公司内部的社区项目，包括带伦敦的残疾儿童到海边游玩，修复东伦敦爱德华七世纪念公园的栅栏等等。她目前在Lazard资产管理公司工作，同时也是Lazard慈善委员会的成员。吴瑛在上海出生长大，来英之前在上海从事过几年的房地产业务。她本科就读于伦敦城市大学，以优异的成绩从管理与信息系统专业毕业。

## 郑颖勤

郑颖勤，皇家霍洛威大学讲师。她的研究方向是信息与通信技术在社会发展中的作用。她来自广东，获得比尔·盖茨基金会提供的奖学金后，在剑桥大学商学院取得博士学位，毕业后在伦敦政经学院工作过一段时间，研究领域为信息系统，并在数份国际学术刊物中担任编委。她曾在业余时间发起成立了慈善机构“LaNYT剧院”，致力于通过表演艺术为普通人及其社区带去更多的关爱。她相信生命的价值来自改变世界，并努力通过学术研究与实际行动推动社会进步。

## 周叔文

周叔文，在中国NGO合作组织(CANGO)中担任项目协调员，负责社区与性别发展项目，以及中国发展效益网络的事务。在CANGO工作时，她志愿加入“为了一个更美好的社会”(A Better Society, ABC)，成为早期执委会的一员，负责咨询师的管理和组织发展。ABC目前是中国大陆最活跃的非盈利咨询机构，为草根NGO提供免费的咨询服务。周叔文现在就读于UCL巴特莱特发展规划中心的城市规划专业，研究方向是参与规划方法、性别平等发展与城市治理。她现在日本东京大学进行研究生学习。



## Legal Information

ChinaNext Foundation is a registered charity and a company limited by guarantee under the English Law.

Charity Commission No. 1149502

Company number: 07832735

Registered Office: Kemp House, 152-160 City Road, London EC1V 2NX

## 法务信息

明日中国基金会是一家在英国注册的公益公募基金会，同时也是一家担保有限责任公司，受英国法律管辖。

英国慈善委员会编号：1149502

公司编号：07832735

注册地址：Kemp House, 152-160 City Road, London EC1V 2NX

## Ways of donation

### ■ In the UK

- **Donate through Virgin Money Giving** (most major credit card supported)  
Please visit <http://uk.virginmoneygiving.com/charities/Chinanext>  
(Please make sure you click "gift aid" if you pay tax in the UK).

- **Cheque**  
Make your CAF cheque payable to China Next Foundation, and post to us at our registered address.

- **Bank transfers**  
Our bank details are as below:  
Account name: China Next Foundation  
Sort code: 40-03-04  
Account number: 62013177

Please email us at [info@chinanext.org](mailto:info@chinanext.org) to leave your name, address and telephone number. We will provide all the receipts for your tax deduction.

## 捐赠路径

### ■ 在英国捐赠

- **通过Virgin Money Giving 向我们捐赠** (支持大多数通常的信用卡)  
链接如下：  
<http://uk.virginmoneygiving.com/charities/Chinanext>

#### 用支票捐赠

- 请将China Next Foundation 作为您的CAF 支票收款人，并寄送到基金会注册地址

#### 银行转账

- 我们的银行信息如下：  
Account name: China Next Foundation  
Sort code: 40-03-04  
Account number: 62013177

捐赠后请电邮[info@chinanext.org](mailto:info@chinanext.org) 提供您的姓名、地址和电话，我们将在第一时间提供用于税收抵扣的发票。

### ■ In China / 在中国捐赠

- **网上捐赠**  
(请务必在备注栏中将原有的“希望工程”字样改为“明日公益计划”)

链接如下：  
<http://www.cydf.org.cn/donatedetail/?donateid=10000>

- **银行转账至**

中国工商银行北京分行东四南支行  
户名：中国青少年发展基金会  
注明（附言）：明日公益计划  
帐号：0200001029014484859

捐赠后请电邮[info@chinanext.org](mailto:info@chinanext.org) 提供您的姓名、地址和电话，我们将在第一时间提供感谢状和用于税收抵扣的正式捐赠发票。





# 基金会的运作

## Operational Reviews

### NextFellow Programme

*Pilot Project (April 2012-March 2013)*

#### ■ Introduction

The pilot project of the NextFellow Programme started from April 2012 and supported three excellent workers in China's two leading charitable projects.

Then named Next Volunteer, the programme was created to respond to a need from Mr. Deng Fei, an investigative journalist turned charity activist, who left his job at a well-known media to initiate the Free Lunch Project so that the less privileged school kids could have free lunches. We were touched by this project and were appalled to learn that their charity workers were, despite working full time (and over time), not paid. We thought that although our financial resources couldn't buy a lot of free lunches, we could help the young charity workers, especially the very committed ones, to work for longer and more efficiently. The charities in China liked our idea and the programme was born.

We later expanded to include another charity initiative, the Critical Illness Project which was also under the supervision of China Social Welfare Foundation, a quasi-governmental charitable foundation.

We learnt, by that time, the charity workers were full time in the sense that they did nothing else except for charity work, yet they were called "volunteers" because they were not at all paid; nor were they trained formally in charity work. Whilst their courage and initiatives were commendable, the Foundation saw the urgent needs to first of all provide an adequate living stipend decided on individual circumstances, and then to provide various opportunities for training and communication. That was the start of the Next Volunteer programme which lasted to the end of financial year 2013.

In January 2013, with the launch of our NextForums and Youth Dialogue in London, we facilitated the Next Volunteers' visits to five UK charities relevant to their expertise of work. We facilitated their communication with the UK public, especially the Chinese students who studied here; and facilitated their participation in the NextForums and the open Youth Dialogue in LSE.

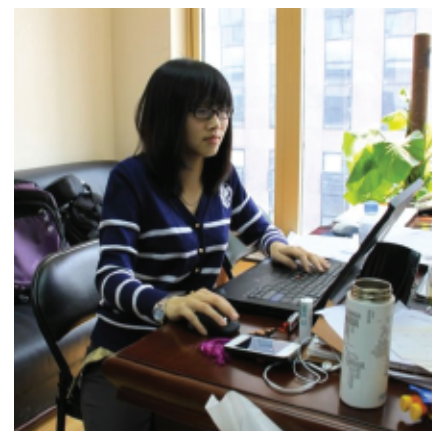
#### ■ Profiles of Next Volunteers

These were the Next Volunteers we then sponsored:

##### **Ms. Huang Chenle**

blog in Chinese:  
<http://blog.sina.com.cn/rgmyqgz>

*Ms Huang was a journalist in one of China's most influential financial newspapers Economics Daily. But the general sense of responsibility and the social ills she witnessed while at work provoked her to quit this full time job and embrace the uncertain charity world through the Free Lunch Programme, one of the first charitable projects initiated, managed and promoted exclusively by citizens without government involvement. Free Lunch provides free lunch to school children in the poorer parts of the country, who previously had no access to lunches at school. It's a simple problem looking so incompatible with China's economic might, but to solve it not only*



requires financial resources but also a comprehensive set of social infrastructure. The underdevelopment and the inefficiency of "official" charities also exaggerated this shameful problem.

Since starting as a full time "volunteer" in the Free Lunch programme, Ms Huang has helped the project to gain national traction. She and her team have developed many innovative ideas to solve the day-to-day problems of a large project, from fund raising, lunch distribution, providing kitchen equipment to food safety. We at the CNF are admirers of this endeavour, not just for the cause, but also for the sheer courage and passion they have put into a project that raised over RMB 37million (~£3.7m) in a year and helped over ten thousand pupils in over 200 schools. We are honoured to have Ms Huang as one of our Next Volunteers, and look forward to continue providing a bursary, support, training and exchange opportunities to help the growth of Ms Huang and the development of the Free Lunch programme.

#### **Ms. Hu Wen**

blog address:  
<http://blog.sina.com.cn/u/1874009603>

Ms Hu serves as the general project coordinator for Critical Illness Project, a charitable project that brings together insurers, donors and local governments to provide free critical illness insurance to the



young and uninsured. This is a social ill that has dragged many hard working families back to abject poverty. But due to the lack of information and the under-appreciation of this situation, commercial insurers are not incentivised to provide cover. Even if they do, many families are usually not able to afford them.

Coming from a humble background and having developed a disability as a girl, Ms Hu Wen has been an inspiration when she was voted the "most beautiful" volunteer to serve the 2010 Shanghai Expo. Now she is contributing her typical 17-hour working days to this great project which, should it be carried out according to the plan, will provide a safety net for thousands of underprivileged children and youths for the first time. We are excited to support Ms Hu to continue her endeavour: we provide Ms Hu with a reasonable bursary, valuable support and resources, and our blessing.

#### **■ Training provided/sponsored by the Foundation**

The Foundation provided all Next Volunteers a living stipend according to their needs and to the recommendations of Mr. Deng Fei. We worked with the Next Volunteers in our pilot project to design and facilitate suitable training and support opportunities for them. Amid much difficulty, we did achieved the following:

- September 2012, Beijing:  
Need assessment provided by our external consultant, Ms Erika Helms (Former Executive Director at the Jane Goodall Institute China)
- 23rd January 2013:  
Strategic Planning workshop, London.  
Provided by Charity Works
- 22nd January ~ 28th January:  
visiting and communicating with the following UK-based Charities: Msizi Africa, Food Chain, Charity Works, Magic Breakfast, Barnados.

The Next Volunteers also played key role in our Youth Dialogue held in London School of Economics. They introduced the nascent development of the Chinese charitable sector to the UK audience, and discussed candidly the unimaginable difficulties and rewards in working towards positive changes in China.

Each of the three (later two) NextVolunteers were provided a living stipend (a salary) according to their modest lifestyle, and we paid for their trips to the UK and their costs for training. In total, we spent £11,880 in the three charity workers in the financial year to 31 March 2013, including their stipends, trainings, flights, UK board and food.



## 明日伙伴项目

试点项目 (2012年4月-2013年3月)

### ■ 简介

试点项目从2012年4月开始, 支持了中国两个领先公益项目的三位优秀员工。

当时该项目的名字还是“明日志愿者”, 是为了响应邓飞先生的号召而成立的。邓飞曾是中国一家著名媒体的调查记者, 后来离开那家媒体, 转型成为慈善活动家, 发起了“免费午餐”项目, 致力于为家庭条件困难的学生提供免费午餐。我们被这个项目所打动, 但得知他们的全职员工完全没有薪水时, 感到十分震惊。我们觉得, 尽管我们当时的财力买不起太多午餐, 但我们可以试着给那些公益机构的员工、尤其是那些工作特别认真努力的员工提供帮助, 改善他们的生活条件, 让他们能在公益领域多工作一段时间。中国的公益机构对我们的想法很感兴趣, 这个项目也应运而生。

随后, 我们将这个项目扩大到了另一个慈善项目“大病医保”。这两个项目都处在“中国社会福利基金会的监管之下。

当时我们就了解到, 这些公益机构的员工之所以被称为“全职员工”, 是因为他们没有其它工作, 全身心扑在慈善工作上。但因为他们没有薪水, 所以仅仅被视为“志愿者”。同时, 他们也没有接受过公益领域的正式培训。所以, 虽然他们的勇气与志愿精神非常值得嘉奖, 但明日中国基金会认为, 当务之急是根据他们的不同情况, 为每个人发放一笔足以维持基本生活的补助, 然后为他们提供各类培训与交流的机会。这催生了“明日志愿者”项目, 该项目一直运作到2013财年结束。

2013年1月, 随着明日论坛和青年对话活动在伦敦启动, 我们资助他们来到英国, 根据每个人的不同领域采访了五个英国当地的慈善机构, 与他们交流经验, 并安排他们与英国公众、特别是在英的中国留学生交流; 此外, 我们还安排他们参加了在伦敦政经学院举办的一个公开青年论坛。

### ■ 明日伙伴简介

#### 黄晨乐女士

小乐, 博客地址:  
<http://blog.sina.com.cn/rmgymqgz>

黄晨乐女士曾是中国一份著名财经报纸“经济日报”的记者。在工作过程中目睹的各种社会症状以及记者工作的责任感促使她辞去了全职工作, 加入了“免费午餐”项目, 投身公益活动。“免费午餐”是中国最早没有政府参与、完全由普通公民发起、管理、推广的慈善项目之一, 为贫困地区吃不上饭的学童提供免费的午餐。考虑到中国强大的经济实力, 这个问题本应很容易解决, 但除了经济资源外, 要解决这个问题, 还需要一整套社会基本架构。同时, “官方”慈善机构发展不足、工作低效也从另一个方面让问题变得更加严重。

成为“免费午餐”项目的全职志愿者后, 黄女士成功帮助项目进行了全国推广。她与她的团队以一流的创新精神, 解决了从募集资金到午餐分发, 从厨具提供到食品安全等一系列日常运作问题。我们非常钦佩她的努力, 不仅是因为这项事业本身, 更为她的勇气和热情所折服。在她和团队的努力下, “免费午餐”在一年中募集到了人民币3700万元 (约合370万英镑), 帮助了全国200多所学校中的一万多名学生。我们很荣幸能请到黄女士成为我们的明日伙伴, 并期待未来能继续为黄女士提供资金、培训和交流上的支持, 帮助她把“免费午餐”项目发展得更为壮大。

#### 胡雯女士

博客地址:  
<http://blog.sina.com.cn/u/1874009603>

胡雯女士是中国乡村儿童大病医保公益基金办公室主任。该机构在保险公司、捐助人和地方政府三方间协调, 为乡村儿童和没有医疗保险的人提供大病医疗保险。缺乏必要的医保是中国许多普通家庭因病返贫的主要原因之一, 但由于缺乏相关信息, 商业保险机构没有意识到这个问题的重要性, 也没有足够的激励机制去为这些家庭提供保险。即使有机构愿意这样做, 很多家庭也无法负担保费。

胡雯女士来自普通家庭, 自小身患残疾, 但当她在2010年上海世博会上被评为“最美丽的志愿者”后, 她受到了极大鼓舞。她后来加入大病医保公益基金, 一天工作17个小时, 充满热情。这个项目若能按计划持续下去, 将第一次为成千上万普通家庭的孩子提供一份基本保障。我们为胡女士提供了合理的生活补贴, 帮她一起寻找资源, 以便更好地开展工作。能为胡女士的项目出一份力, 我们感到由衷的高兴。

### ■ 基金会提供/资助的项目

根据邓飞先生的推荐, 在考虑了每个人的需求后, 基金会为所有的明日志愿者提供了一份生活补助。在试点项目中, 我们与志愿者一道, 为明日伙伴们设计并实施了合适的培训及支持。在这个过程中, 我们遇到了很多困难, 但我们仍然设法做了以下这些事:

- 2012年9月, 北京, 请到Jane Goodall Institute China的前主任Ms Erika Helms以外部顾问的身份, 为明日伙伴们做了需求评估。
- 2013年1月23日, 参加了由伦敦Charity Works主办的技能提高工作营。
- 1月22日至28日, 在英国参访了五家公益机构: Msizi Africa, Food Chain, Charity Works, Magid Breakfast, Barnador's, 并与他们进行了深度交流。

基金会的志愿者们在伦敦政经学院举办的青年对话论坛上也发挥了至关重要的作用。他们向英国民众介绍了仍处在发展初期的中国公益, 并与大家坦诚分享了在中国从事公益工作所面临的难以想象的困难, 以及真正带来一些改变后巨大的成就感。

这三位明日伙伴(后来变成两位)每人都得到了一份我们提供的生活补助 (即薪水), 此外他们到访英国和参加培训的费用也由基金会承担。在截止2013年3月31日的财年里, 我们总共为三位明日伙伴提供了11880英镑的资助, 包括他们的补助、培训、机票和食宿。



**Table 1. 2012-2013 Next Volunteer Plan**  
**表格一. 2012年-2013年明日志愿者计划**

Name / 姓名	Charity/ 公益机构	Agreed stipend (RMB/month) 同意的补助 (人民币/月)	Total paid stipends * (EOY £) 总共付出的金额 (£)
Ms Huang Chenle 黄晨乐	Free Lunch Project 免费午餐计划	3,800 (~ £ 380**)	4,331
Ms Hu Wen 胡雯	Critical Illness Project 乡村儿童大病医保计划	4,500 (~ £ 450)	3,505
Mr. Tong Shengyang 童声扬***	Free Lunch Project 免费午餐计划	3,800 (~ £ 380)	1,810

\*Paid in May 2012, October 2012 and March 2013. Excluding remittance changes.  
 于2012年5月、10月和2013年3月支付。不包括转帐手续费。

\*\*Indication only. Not the actual FX rate by the time. 非当时汇率。仅供参考用。

\*\*\*Note: Mr. Tong Shengyang was a colleague of Ms. Huang at the Free Lunch Programme and was included as one of our three Next Volunteers in the pilot project. The relationship was however terminated in August 2012 due to the fact that Mr.Tong decided to leave the charitable sector to focus on his studies.

童声扬是黄晨乐在免费午餐中的同事，2012年4月作为先导项目的三人之一加入明日志愿者项目。在2012年8月，童先生因为求学原因离开免费午餐项目、公益行业，也因此同时离开明日志愿者计划。

# 2013-2014 NextFellows

## Selection process

Learning from the experience of the pilot project, we launched the NextFellow programme in February 2013 and invited applications for the programme. Our condition for applying to the NextFellow Programme was that the applicants must:

- Work full time for their charities and recommended by them for further support and training;
- Apply with at least two years working experience working in the Chinese charitable sector;
- Recognise the value of the non-profit sector in the transitional Chinese society,
- and endeavour to make it as a life-long career;
- Have the potential, willingness and ability to lead a charitable organisation in the future; and
- Possess basic ability to communicate in English.
- Be committed to one of the charity areas as defined in the UK Charity Act 2011.

We didn't advertise the programme publicly. Instead, we sought and relied upon referrals from reputable Chinese charities for our first stage screening. Specifically, we sought recommendations from *China Youth*

*Development Foundation* (中国青少年发展基金会), *One Foundation* (壹基金), *Nandu Charitable Foundation* (南都公益基金会), *China Foundation Centre* (基金会中心网), *Beijing Huizeren Volunteering Development Center* (北京惠泽人志愿服务中心) and *Shanghai Adream Foundation* (上海真爱梦想基金会). These are highly reputable non-government charitable foundations that have deep knowledge and first-hand experience with many grassroots and charities in China. We believe that they were at good positions to pre-screen candidate list for us while letting us have the full control of all decisions taken.

Each of our cooperating Foundation partners was asked to pass on application

forms for our NextFellow Programme and proactively recommend candidates according to the aforementioned criteria.

As of the deadline of 15th March 2013, we received in total 38 completed applications (with completed recommendation forms). Our selection committee interviewed 12 of them, and we decided to extend nine invitations to join the programme. Eight applicants accepted our offer and joined the 2013-2014 NextFellow Programme.

In December 2013, we admitted another NextFellow for the remainder of the programme.

### ***Our agreed support to the Fellows***

The support package available to the NextFellows included

- A needs-based living stipend
- An individual allowance for training and improvement
- A shared IT platform for idea exchange
- Opportunities for international communication and exchange

Not every Fellow required and/or needed all four parts of the package. We monitored and assessed the situation on an on-going process, and adjusted the allowances and stipend accordingly.

### ***NextFellow's commitment to us***

To continue to receive our support, the NextFellows must agree to:

- Satisfy the Foundation on a continuous basis that he/she is working full time and exclusively for one or more of the 12 charitable purposes as defined in Charity Act 2011.
- Update their work and progress online regularly for public scrutiny
- Report back to us on a quarterly basis for a progress update

The living stipend and allowance are all made available on a pro rata basis subject to satisfactory qualifications applied in every quarter.



一位明日伙伴在中国的一个穆斯林聚居区参加NGO的研讨会  
A NextFellow facilitates a NGO workshop in China's Muslim area



一位明日伙伴在重庆和农民工女儿一起玩耍  
A NextFellow plays with migrant children in Chongqing



一位明日伙伴与公众分享他们参与地方公众治理的经验  
A NextFellow shares her experience in local community affairs



## 2013-2014明日伙伴

### 甄选过程

在吸取了试点项目的经验后，我们在2013年2月正式开始了明日伙伴项目。我们要求申请人符合以下条件：

- 全职为他们所在的公益机构工作，并且其机构愿意推荐他们获得资助，参加培训。
- 在中国公益界至少有两年工作经验。
- 认同非盈利部门在中国转型期中的价值，并愿意毕生从事公益事业。
- 有潜质、意愿和能力在未来领导一个公益机构，并且
- 具备用英语沟通的基本能力。
- 承诺从事英国2011慈善法案中规定的慈善领域之一。

我们没有公开推广这个项目。相反，在甄选的第一阶段，我们主要依靠中国国内有声望的公益机构为我们推荐候选人。这些机构包括中国青少年发展基金会、壹基金、南都公益基金会、基金会中心网、倍能机构、北京惠泽人志愿服务中心、上海真爱梦想基金会。他们都是在中國非常著名的非政府公益基金，对中国草根社会和慈善现状有着深刻的了解和第一手经验。我们相信，以他们的经验和能力，完全能帮助我们初步筛选出合适的申请人。与此同时，最终的决定仍由我们做出。

我们请这些合作机构帮忙把申请表在公益界转发出去，并请他们根据上面提到的标准，积极为我们推荐候选人。

到2013年3月15日申请截止，我们共收到38份完整的申请(包括了完整的推荐信)。我们的甄选委员会与他们中的12人进行了面谈，最后决定邀请其中9人成为这一年的明日伙伴。有8名伙伴接受了我们的邀请，成为2013-2014年度的明日伙伴。

2013年12月，我们又增加了一位明日伙伴。

### 我们对明日伙伴的支持

对明日伙伴们的一揽子支持计划包括：

- 能满足基本生活需求的补助
- 培训及发展津贴
- 一个能参与交流的IT共享平台
- 国际访问与交流的机会

不是每一个伙伴都需要以上所有的支持。我们会密切关注、不断评估伙伴的进展，并对补助和津贴做出相应调整。

### 明日伙伴对我们的承诺

为了能持续得到我们的支持，明日伙伴们必须：

- 向基金会持续地证明他们在全职公益工作，并且所服务的公益领域是英国2011年慈善法案中所规定的12个领域之一。
- 定期在网上公布工作进展，接受公众监督。
- 每个季度向明日中国基金会汇报一次工作进度。

在满足基金会所有资格要求的情况下，补助与津贴都按年度比例发放。

明日伙伴在北京的研讨会，2013年12月  
NextFellow Workshop in Beijing, November 2013



Profiles of 2013-2014 NextFellows 明日伙伴简介

These are the successful candidates for the 2013-2014 NextFellows (in no particular order). Please visit our website for further details of each individual and of their work.

以下是2013-2014年度明日伙伴的简介(顺序是随机的)。完整的介绍可以在基金会的网站上找到。

Table 2. 2013-2014 NextFellow's details  
表格二. 2013年-2014年明日伙伴详细信息

Name 姓名	Work Position 职位	Charity 公益机构	Area of practice 实践领域	Location 实践地点
Miss. ZHANG Lifang 张立芳	Executive Director 执行主任	Lalashou (meaning "Let's Hold Hands") Special Education Centre 拉拉手特殊教育教育中心	Caring for children who were suffering from Autistic Disorder, dysgnosia or other cognitive disabilities 为患有自闭症、智障、和其它认知障碍的儿童提供服务	Xi'an, Shaanxi 陕西西安
Ms. ZHANG Han 张茜	Chief Executive 秘书长	Critical Illness Project 中国乡村儿童大病医保基金	Providing critical illness insurance to rural children 为农村儿童提供大病医疗保险	Beijing 北京
Ms. PENG Jingping 彭静萍	Executive Director 执行主任	Chengdu Huizhi Social Working Centre 成都汇智社工中心	Participatory budgeting and community affairs 社区参与与自治	Chengdu, Sichuan 四川成都
Miss. ZENG Xin 曾鑫	Vice Manager 副主任	Beijing Hongdandan Centre 北京红丹丹视障文化交流中心	Helping the visually-impaired 为有视觉障碍的人提供帮助	Beijing 北京
Mr. ZHU Pengcheng 朱鹏程	Program director 项目总监	Huizeren 惠泽人	Pro bono facilitation between for and non profit sector 协调盈利与非盈利部门，提供无偿专业服务	Beijing 北京
Miss. WANG Yahan 王雅涵	Project Manager 项目官员	Chongqing Lyuye ("Chongqing Green Leaf Volunteer Association") 绿叶社会工作中心	Helping and assisting disadvantaged migrant girls 为处于弱势地位的城市农民工女孩提供帮助	Chongqing 重庆
Mr. ZHU Qiwu (Mark) 祝启武 (马克)	Charity Freelancer 自由公益人		Orphanage and public advocacy for charities 孤儿院、公益骑行、慈善机构的公众参与	Nanning, Guangxi 广西南宁
Mr. DENG Fuyou 邓富友	Regional project director 地区负责人	NPI 恩派	Incubator and support platform for private start-up charities 创业型公益机构的孵化器与支持平台	Nanjing, Jiangsu 江苏南京
Mr Yixun Zhang* 张以勋	Chief Editor 总编辑	China Charity Online 公益慈善论坛	Advocacy of volunteerism and professionalising charity work 宣传志愿者精神，推动慈善工作的专业化	Beijing 北京

\*Joined from December 2013. (2013年12月加入)

All NextFellows finished our programme satisfactorily to 31st March 2014. 截至2014年3月31日，所有明日伙伴都圆满完成了他们的项目。

Support and trainings

We provided each Fellow with a unique package according to his/her needs and plans. Five Fellows received living stipends, ranging from RMB 2,000 (approx. £200)/month to RMB 7,000 (£700)/month. Eight Fellows received educational allowances and six used them up fully. Two Fellows were invited to the UK for exchange with the UK public and/or students.

The net spending on the Fellows in financial year to 31st March 2014 was £20,034; or on average £162 per person per month.

我们根据每一位伙伴报给我们的个人需求和未来计划，为他们提供一份定制的支持计划。五位伙伴拿到了生活补助，数额从每月2000元人民币(约合200英镑)到每月7000元人民币(约合700英镑)不等。八位伙伴得到了培训补助，其中六位用完了全部资金。两位明日伙伴应邀来英，与英国慈善机构和学生进行了交流。

截至到2014年3月31日的财年，明日伙伴项目的净开支是20034英镑，约合每人每月162英镑。



Table 3 2013-2014 NextFellow Plan  
表格三. 2013年-2014年明日志愿者计划

Name 姓名	Charity 公益机构	Living Stipend per month £ 每月生活补助 (英镑)	Allowance £ 年度自由支配 额度 (英镑)
Miss. ZHANG Lifang 张立芳	Lalashou (meaning "Let's Hold Hands") Special Education Centre 拉拉手特殊儿童教育中心	-	4,242
Ms. ZHANG Han 张菡	Critical Illness Project 中国乡村儿童大病医保基金	-	2,651
Ms. PENG Jingping 彭静萍	Chengdu Huizhi Social Working Centre 成都汇智社工中心	318	1,485
Miss. ZENG Xin 曾鑫	Beijing Hongdandan Centre 北京红丹丹视障文化交流中心		1,591
Mr. ZHU Pengcheng 朱鹏程	Huizeren 惠泽人	212	1,060
Miss. WANG Yahan 王雅涵	Chongqing Lyuye ("Chongqing Green Leaf Volunteer Association") 绿叶社会工作中心	159	1,060
Mr. ZHU Qiwu (Mark) 祝启武 (马克)		265	1,060
Mr. DENG Fuyou 邓富友	NPI 恩派	-	3,712
Mr Yixun Zhang* 张以勋	China Charity Online 公益慈善论坛	742	-

明日伙伴在北京红丹丹视障文化交流中心与视障人士交流  
NextFellows with Hongdandan with the Visually Impaired

## NextMinds Programme

Increasing citizenship awareness, cultivating the spirit of volunteerism and fostering the exchange between international and Chinese civil societies is one of the two pillars of CNF's agenda.

### ■ Activities in year 2012-2013

#### • July 2012

##### **EU-China civil society dialogue, Ningbo, China.**

Two board members participated in the annual dialogue between the civil society organisations in China and Europe.

#### • July 2012

##### **EMERGE: Pioneering Social Innovation in China.**

We hosted this open debate in London that aimed at exploring opportunities for collaboration and knowledge-sharing in China's non-profit/social enterprise sectors. The debate was hosted by Lawrence Bloom and the panellists include Isabel Hilton, Erika Helms and Tristan Edmonson. The dialogue was the first of its kind in order to raise awareness to China's social innovation.

#### • January 2013

##### **China Development Forum (CDF).**

The Foundation was the official Collaborator of the LSE (together with the 48 Group and the Confucius Institute) in this high-profile forum arranged on the 26th January 2013. The overall theme of CDF2013 was "China's Critical Transition" and set to cover a wide range of crucial topics, from the economy to the environment, in China's upcoming transition and development.

The Foundation played an active role in the preparation of this year's CDF. We brought a social transformation session to what would otherwise have been a purely economic forum.

##### **Youth Dialogue (LSE)**

The Foundation hosted the Youth Dialogue - Social innovation and Civil Society in China on the 23rd January in LSE. We invited young representatives from Greenpeace China, Dialogue in Darkness, as well as our NextVolunteers, for an evening of dialogue about the practical challenges in China.

##### **Next Forum (Cambridge)**

Together with China Scholars and Student Association Cambridge (CSSA-Cam), the Foundation hosted the first in the series of Next Forum in Cambridge University, inviting three preeminent speakers: Prof. He Weifang of Peking University, Prof. Yu Jianrong of China Social Science Academy and Mr. Chen Youxi, the head barrister of Capital Equity Legal Group.

##### **Next Forum (Oxford)**

The Foundation hosted a smaller forum in Oxford University, focusing on the topic of Judicial Reform. Professor He Weifang and Mr. Chen Youxi gave the students a lively session about the realities in the current legal system.



We normally run our events and forums with our cooperating partners. These partners include

- LSE (London School of Economics) China Development Society
- CSSA (Chinese Scholars and Student Association)-Cambridge
- CSSA-Oxford
- China Dialogue
- We Impact

Our costs when running these programmes totalled £5,335 in FY2012-2013. The main items were: a sponsoring/outsourcing payment of £4,000 to LSE (London School of Economics) China Development Society for organising the forums in London, flights and UK board of the visiting speakers (no labour cost paid) and operational costs including venue, AV, food and drinks in our various events.

#### ■ Activities in year 2013-2014

NextMinds Programme centred on NextForum 2014 when we repeated last year's formula to bring to London a high profile series of forums.

#### • February 2014

##### **ChinaNext Forum 2014, LSE, Cambridge, Oxford, SOAS.**

We were deeply involved in the design and operational duties for the LSE China Development Forum (CDF) 2014, including the designation of a dedicated session to social development of China, with speakers including Mr. Zheng Gongcheng, an expert in social security and a member of the standing committee of CPC (China's Parliament), and Mr. Wu Chong, the CEO of Adream Foundation, which has topped the list of Forbes' China Best Charity List three years in a row. Approximately 300 students in each one of the universities participated in the forum.

Our Chairman gave a speech on the Forum.

The topics of the speakers were:

- Mr. Zheng Gongcheng: The Development of Social Security System in China and the role of NGOs
- Mr. Wu Cong: Educational reform through business sense: For a Confident, Poised and Dignified Future
- Professor He Weifang: Imaginary Gardens with Real Toads in Them: The Trial of Bo and China's Judicial Reform
- Prof. Tong Zhiwei: The System of Constitutional Review in China
- Leo Liao: Why we do charity: for China's better next.

As with ChinaNext Forum 2013, these talks were well-received by the audience who did not previously know much about China except its economic development and culture. Our feedback was that our audience "climbed a steep yet happy learning curve". We believe that this was precisely where our value lay.



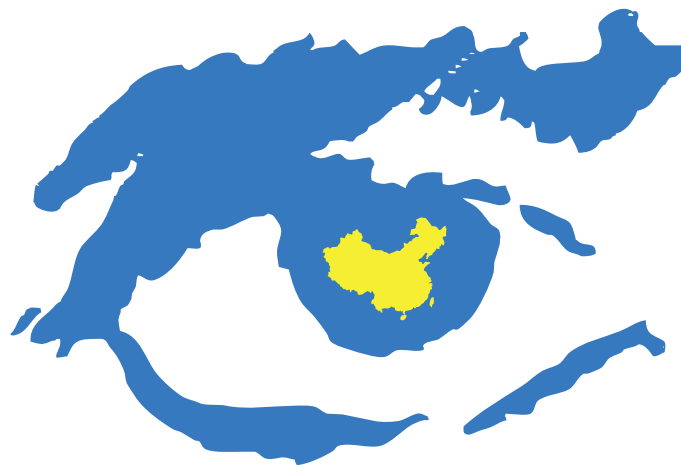


- **April 2014**

**NextFellow's visit and exchange in the UK**

Two of our 2013-2014 Fellows, Ms Peng Jingping and Mr Zhu Pengcheng, were invited to the UK to share their personal experiences and progression in the charity space within China. These events serve as links between the frontline charity workers/leaders and open-minded youths.

Our costs when running these programmes totalled £5,477 in FY2013-2014. The main items were: a sponsoring/outourcing payment of £1,940 to LSE (London School of Economics) China Development Society for organising the forums in London, flights and UK board of the visiting speakers (no labour cost paid) and operational costs including venue, AV, food and drinks in our various events.



## 明日中国论坛 CHINANEXT FORUM

6th - 10th February 2014  
SOAS / LSE / Cambridge / Oxford University

主讲嘉宾/Guest Speaker:

贺卫方、童之伟、吴冲、郑功成、Isabel Hilton、Erika Helms



明日中国基金会  
ChinaNext Foundation

For further information, please visit [www.chinanext.org](http://www.chinanext.org)

2014年明日论坛海报  
Our poster of ChinaNext Forum 2014

## 明日交流计划

提升公民意识，培养志愿者精神，在中国与世界之间搭起公民社会交流的桥梁，是明日中国基金会两个重要的使命之一。

### ■ 2012-2013年度的活动

#### • 2012年7月

##### 宁波：中欧展望未来论坛

两位理事参加了此次中欧公民社会组织之间的年度对话。

#### • 2012年7月

##### 伦敦：引领中国社会创新论坛

我们主办这个论坛的目的是为了在中国的非盈利/社会企业部门中寻找合作与知识共享的机会。论坛由Lawrence Bloom主持，参与讨论的有Isabel Hilton, Erika Helms和Tristan Edmonson。这是第一次有人为了提高中国社会创新的知名度而举办这样的对话。

#### • 2013年1月26日

##### 伦敦政经学院中国发展论坛（CDF）

明日中国基金会与48家集团和孔子学院一道，是伦敦政经学院的官方合作伙伴。当天中国发展论坛的主题是“转型中的中国”，涵盖了从经济到环境等一系列与中国发展与转型有关的广泛议题。

基金会特别帮助论坛策划了社会转型议题的讨论，为论坛筹备工作作出了积极的贡献。

#### 2013年1月23日

##### 在伦敦政经学院主办了“青年对话——中国的社会创新与公民社会”活动

我们请到了中国绿色和平组织、黑暗中的对话等机构的青年代表，与明日志愿者们一起，深度讨论了当前中国面临的一些现实挑战。

##### 明日论坛（剑桥大学）

基金会与剑桥大学中国学生学者联合会共同举办了此次论坛，并为论坛邀请到了三位著名的主讲人：北京大学教授贺卫方、中国社科院教授于建嵘，以及京衡律师集团的陈有西律师。

##### 明日论坛（牛津大学）

基金会在牛津大学举办了一个规模稍小的论坛，主题是中国的司法改革。贺卫方教授和陈有西律师就中国司法体系的现状为学生们上了生动的一课。

一般情况下，我们会与合作伙伴们一起举办各类活动和论坛。这些合作伙伴包括：

- 伦敦政经学院(LSE)中国发展论坛(CDS)
- 剑桥中国学生学者联谊会
- 牛津中国学生学者联谊会
- 中外对话
- 绿色冲击

2012-2013财年，举办这类活动的费用总共是5335英镑，主要开支包括：支付给伦敦政经学院中国发展社团4000英镑的承办费用，用于在伦敦组织论坛；演讲嘉宾从中国到英国的来回机票及英国食宿（没有支付演讲费），以及各类活动的运营支出，如场租，音响设备、点心饮料等等。

### ■ 2013-2014年举办的活动

我们在2014年的明日论坛上重复了前一年邀请著名演讲嘉宾的做法，并借此机会举办了明日交流活动。

#### • 2014年2月

##### 在伦敦政经学院、剑桥、牛津及亚非学院举办了2014明日中国论坛

我们深度参与了伦敦政经学院2014年中国发展论坛的筹划与运作，包括专门主办了一个关于中国社会发展的分论坛，并为此请到了中国人大常委、社会保障专家郑功成先生，真爱梦想基金会CEO吴冲先生、和北京大学贺卫方教授。真爱梦想曾连续三年在福布斯中国优秀慈善机构排行榜上名列前茅。

基金会理事长也在论坛上发言。

嘉宾们的演讲题目包括：

- 郑功成：中国社会保障体系的发展及社会组织的作用

- 吴冲：用商业方法进行教育改革：为了一个自信、均衡和有尊严的未来
- 贺卫方教授：想象花园中真实的癞蛤蟆——薄熙来一案的审判与中国司法改革
- 童之伟教授：中国宪法审议体系
- 廖立远：我们为什么要做公益

与2013年明日中国论坛一样，这些演讲受到了听众的热烈欢迎，因为除了经济发展和一些文化标志之外，听众此前对中国并无太深刻了解。我们得到的反馈是听众们感觉“爬上了一道陡峭却很快乐的学习曲线”。我们相信，这正是我们的价值所在。

#### • 2014年4月

##### 明日伙伴英国访问之旅

彭静萍与朱鹏程这两位2013-2014年度明日伙伴应邀到访英国，与英国公众分享他们在中国公益领域的个人经验和在工作进展。这次活动在第一线公益人员和有意投身公益事业的年轻人之间搭起了一座桥梁。

2013-2014财年，这些活动的运营费用总共是5477英镑，主要的开支是：支付给伦敦政经学院中国发展社团1940英镑的活动费，用于在伦敦组织论坛；演讲嘉宾从中国到英国的来回机票及英国食宿（没有支付演讲费），以及各类活动的运营支出，比如场租，音响设备、点心饮料等等。

# Fund Raising

The only income source of the Foundation is donations. The majority (2013: 59,977; 2014: 6,851) of our donation came in the 2012-2013 financial year due to the lack of fund raising initiatives in 2013-2014.

We were fortunate to have received a large donation when the charity first began, allowing us to test our “business model” and didn't have to focus on fundraising. That said, we were engaged to the following fund raising campaigns:

- 2012 London Marathon
- 2012 London Triathlon
- 2013 Jersey Marathon
- Edinburgh Marathon
- ChinaNext Forums
- 2015 Love Flows with Music Charity Music concert

All our donations come from individuals. We have not received donations from governments, organisations or government related personnel.

This is the list of our donors.

基金会理事讲解中国公益机构发展的问题  
A trustee of the Foundation introduced the status of Chinese charities



# 募资

基金会的唯一资金来源是捐赠。由于 2013 - 2014 财年基金会几乎没有进行筹款活动，我们的捐赠款大部分来自与 2012 - 2013 财年（2013 年：59977 英镑；2014 年：6851 英镑）。

我们十分幸运地在基金会成立初期就收到了一笔大额捐赠，这让我们能够集中精力把我们的“商业模式”付诸测试，而不需要太多担心募资事宜。尽管如此，我们还是进行/参加了以下募资活动：

- 2012 年伦敦马拉松
- 2012 年伦敦铁人三项
- 2013 年泽西岛马拉松
- 爱丁堡马拉松
- 明日中国论坛
- 2015 让爱与音乐流淌音乐会

目前为止我们所有的捐赠都来自个人。我们从未收到来自政府组织、非政府组织或与政府有关人士的捐赠。

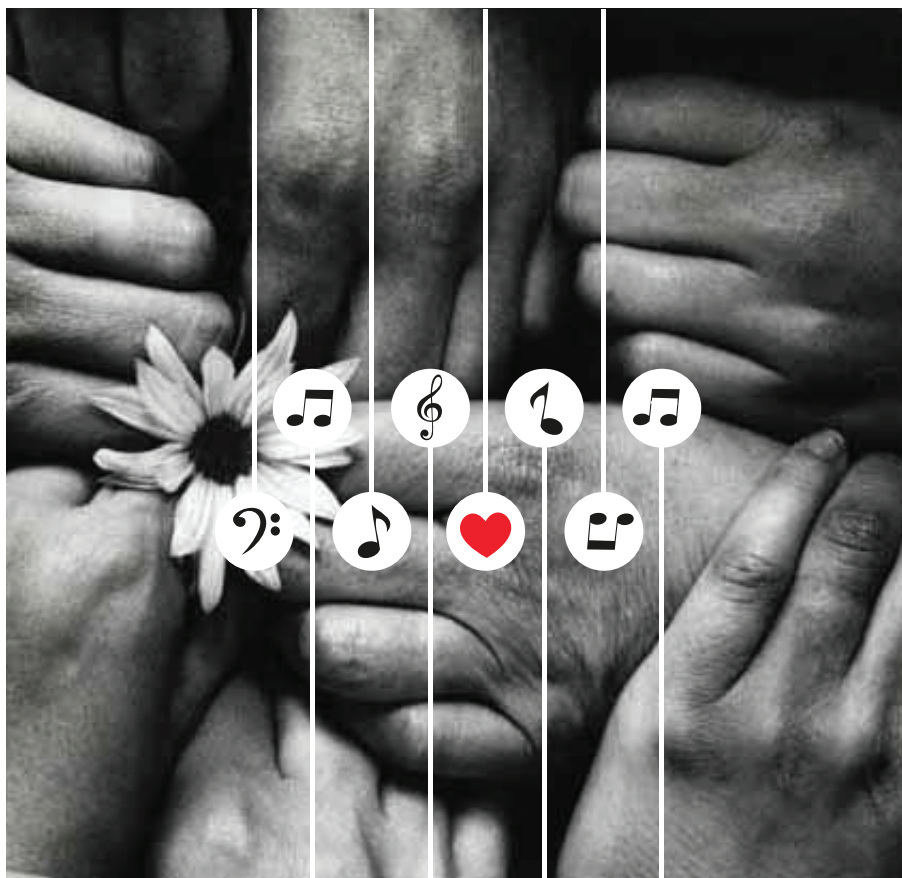
以下是捐赠名单。

Donor/捐赠人	Amount (£)
Anonymous	50100.0
Leo Liao	2063.5
Andrew Evans	1200.0
Xing Gao	800.0
Jilong Qiu	674.0
Peng Cheng	510.0
Yilin Xiong	500.0
Yi Zhou	300.0
Guangyu XIA	200.0
Hao Luo	200.0
Zhipeng Yang	150.0
Celia Duncan	100.0
Jin Mao	100.0
Bozhou Men	100.0

Donor/捐赠人	Amount (£)
Wei Han	100.0
Jeremy Dong	100.0
Betty Moore	100.0
Sue Yang	100.0
Rong Yue	100.0
Lijian Zhang	100.0
Jia Li	100.0
Anonymous	100.0
Hai Li	100.0
Zhuqing Yang	100.0
Wenxin Xing	100.0
Di Liu	100.0
Petronela Defta	70.0
Timothy Quah	70.0
Qian Chen	63.0
Kam Shia	50.0
Mimi Ferrini	50.0
Robert Davison	50.0
Zheng Wu	50.0
Yuanyuan Liu	50.0
Nahee Kang	50.0
Jeffrey Unerman	50.0
Alex Fu	50.0
Bonnie Long	50.0
Guannan Wang	50.0
Youyi Zhang	50.0
Fei Li	50.0
Yimin Zhao	50.0
Bohong Chen	50.0
Wei Qin	50.0
Lan Zhang	50.0
Jieru Ying	50.0
Chen Zhao	50.0
Wei Dai	50.0
Gordon Couch	50.0
Ying Wu	50.0
Zi Lin	50.0
Yu Chen	50.0
Jiangnan Qu	50.0
Laury Luo	50.0
Xiang Zhao	50.0

## Donor/捐赠人 Amount (£)

Renjun Wang	50.0
Weiye Wang	50.0
Denan Li	50.0
Alessandro Dicorrado	30
Li Yang	30
Khadeeja Bassier	20
Hao Wu	20
Amy Hong	20
Shan Shan	20
Kostas Stathis	20
Anthony Cornford	20
Chao-Dong Huang	20
Renfeng Zhao	20
Pamela Abbott	20
Chin-Ju Tsai	20
Yang Liu	20
Shuwei Chen	20
Ya Gan	20
Lisa Wang	20
Jieyi Liu	20
Jie Tang	10
William Venters	10
Sigrun Wagner	10
Philip Neary	10
Eccles + Luxi	10
Steve Mcrobb	10
Haiwen Song	10
Zhiying Xiao	10
Caili Zhu	10
John Zhou	10
Hong Zhu	10
Hao Wu	10
Xiaolu Wang	10
Jianmin Gao	10
Endrit Kromidha	10
Yuping Zhu	10
Boyi Li	5
Gang Han	5
Richard Reece	5



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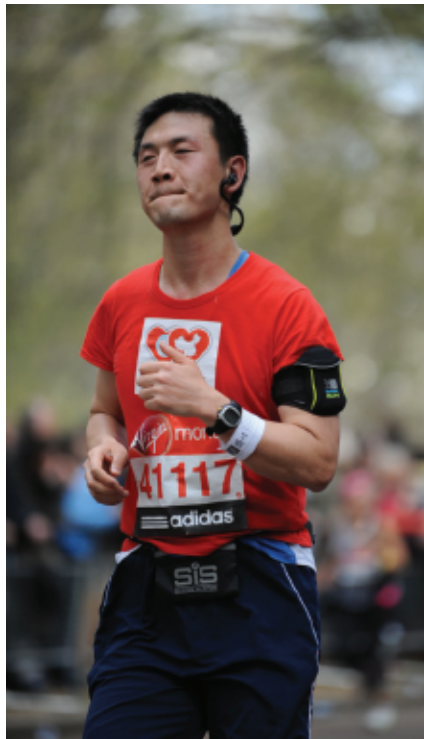
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红丹丹文化助盲中心 Hongdandan Assistant to Visual Impaired  
大病医保 Critical illness project | 互助教育 Educational cooperative  
绿叶社会工作中心 Luye Social Workers | 成都汇智 Huizhi Community Centre

■ 一个横跨三地的国际慈善音乐会  
A three-city charity concert being executed



■  
2014北京国际马拉松上的慈善跑手  
Charity runners in Beijing International Marathon 2014

■  
理事长参加2012伦敦马拉松  
Chairman at 2012 London marathon 2012

■  
廖立远先生代表基金会和成都汇智社工中心参加波士顿马拉松  
Leo in Boston Marathon on behalf of CNF and Chengdu Huizhi

# Financial statement



# Part I.

## Financial Statements for the Period from 2 November 2011 to 31 March 2013

Company registration number: 07832735  
Charity registration number: 1149502

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## CHINA NEXT FOUNDATION

### REFERENCE AND ADMINISTRATIVE DETAILS

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<b>Charity name</b>	China Next Foundation
<b>Charity registration number</b>	1149502
<b>Company registration number</b>	07832735
<b>Principal office</b>	Kemp House 152-160 City Road London EC1V 2NX
<b>Registered office</b>	Kemp House 152 City Road London EC1V 2NX
<b>Directors</b>	Leo Liyuan Liao (appointed 2 November 2011) Xing Gao (appointment 1 July 2012)
<b>Secretary</b>	Xing Gao
<b>Accountant</b>	Carter Backer Winter LLP Enterprise House 21 Buckle Street London E1 8NN



# CHINA NEXT FOUNDATION

## DIRECTORS REPORT

---

The directors (who are the Charity's Trustees for the purposes of the Charities Act 2011) present their report and financial statements for the year ended 31 March 2013.

### Directors

The following directors served during the year:

Xing Gao (appointed 01.07.2012)

Jin Mao (appointed 06.10.2012; resigned 31.03.2013)

Leo Liyuan Liao (appointed 2 November 2011)

Nigel Shanning Dong (appointed 01.07.2012; resigned 31.03.2013)

Yingqin Zheng (appointed 01.07.2012; resigned 31.03.2013)

Shuwen Zhou (appointed 01.07.2012; resigned 31.03.2013)

Ying Wu (appointed 01.07.2012; resigned 31.03.2013)

The Board of Directors consists of up to 10 members but vacancies are permissible. Power to appoint new or additional directors is vested in the existing Board.

The Board Members have no term limits but must stand for re-election and be re-elected at the end of the financial year.

### Charity Status

The Foundation is registered with the Charity Commission, number 1149502 and is a company limited by guarantee and registered in England (No. 07832735).

### Constitution, objects and policies

The Charitable Foundation is constituted by the Founders' Resolution and its objects are to promote for the public benefit the efficiency and effectiveness of charities and not-for-profit organisations in China with the aim of relieving poverty, financial hardship or other social or economic disadvantage.

In furtherance of this, the Foundation will foster the development of modern citizenship awareness among the next generation Chinese people, by training and education, and by empowering and enabling young people to participate in community services and voluntary work.

The directors are responsible for the day to day administration of the Foundation.

In planning the activities for the year the directors kept in mind the Charity Commission guidance on public benefit at the Board meetings.

# CHINA NEXT FOUNDATION

## DIRECTORS REPORT

---

### Development, activities and achievements

The Foundation started The NextFellow Pilot Project in April 2012 and supported three excellent workers in China's two leading charitable projects. The first phase of the project welcomed three charitable workers from two of China's influential private charitable initiatives: the Free Lunch initiative, and the Critical Illness Initiative, albeit under the supervision of China Children Welfare Institute, a quasi-governmental organisation.

The charity workers were full time workers in the sense that they did nothing else except for charity work although with no formal training in the charity field. They received no pay at the beginning and were only partially remunerated towards the latter part of 2012. Whilst their courage and initiatives were commendable, the Foundation saw the urgent needs to first of all provide an adequate living stipend decided on individual circumstances, and then to provide various opportunities for training and communication. The Foundation also facilitated their one-week visit to five UK charities relevant to their expertise of work and their participation of an open Youth Dialogue in the London School of Economics (LSE), both held in the United Kingdom in January 2013.

The Foundation also launched a series of high profile events to promote the spirit of volunteerism and citizenship awareness, especially among the overseas Chinese in London. With the support of high-profile scholars and opinion leaders, the Foundation initiated, co-hosted and/or participated in five forums in London, including three Next Forums held in LSE, Cambridge University and Oxford University. In these forums, some of China's leading lawyers, social activists and practitioners were invited to meet the public with interests in China and to share their thoughts and practices in growing the emerging civil society.

### Investment Powers

The Articles of Association authorises the directors to make and hold investments using the general funds of the Foundation.

### Financial review

Details of the application of the Foundation's funds are shown in the Statement of Financial Activities on page 6 of the Financial Statements.

The Foundation's assets are held for the purposes of applying the Foundation Fund and Income thereof for the purposes as specified in the Founders' Resolution dated 1 July 2012 and the Board of Directors consider that the financial position of the foundation at 31 March 2013 to be satisfactory.

### Reserves Policy

It is the policy of the Foundation to retain adequate liquid resources to meet at least 6 months running costs.

#### Risk Review

The directors have examined the major strategic and operational risks which the Foundation faces. These are kept under review at regular Board meetings at which appropriate reports are presented to keep such risks to the minimum.

# CHINA NEXT FOUNDATION

## DIRECTORS REPORT

---

### Statement of directors' responsibilities

The directors are required under the Charities Act 2011 to prepare financial statements for each financial year which give a true and fair view of the Foundation's financial activities during the year and of its financial position at the end of the year. In preparing financial statements giving a true and fair view, the directors should follow the best practice and:

- a) select suitable accounting policies and apply them consistently;
- b) make judgements and estimates that are reasonable and prudent;
- c) state whether applicable accounting standards and statements of recommended practice have been followed, subject to any departures disclosed and explained in the financial statements;
- d) prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Foundation will continue in operation.

The directors are responsible for keeping accounting records which disclose with reasonable accuracy at any time the financial position of the Foundation and which enable them to ensure that the financial statements comply with applicable law and regulations. They are also responsible for safeguarding the assets of the Foundation and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Small company provisions

This report has been prepared in accordance with the small companies regime under the Companies Act 2006.

Approved by the Board on 6 January 2014 and signed on its behalf by:

Leo Liyuan Liao (Chairman)  
Trustee

# INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF CHINA NEXT FOUNDATION

---

I report on the accounts of the company for the period ended 31 March 2013, which are set out on pages 6 to 13.

## **Respective responsibilities of trustees and examiner**

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act;
- follow the procedures laid down in the General Directions given by the Charity Commission under section 145 (5) (b) of the 2011 Act; and
- state whether particular matters have come to my attention.

## **Basis of independent examiner's report**

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

## **Independent examiner's statement**

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that in any material respect the requirements:
  - to keep accounting records in accordance with section 386 of the Companies Act 2006; and
  - to prepare accounts which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities
- (2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Edward Tsui  
Carter Backer Winter LLP  
6 January 2014

Enterprise House  
21 Buckle Street  
London E1 8NN

# CHINA NEXT FOUNDATION

## STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT ) FOR THE PERIOD ENDED 31 MARCH 2013

		Unrestricted Funds	Total Funds 2 November 2011 to 31 March 2013
	Note	£	£
<b>Incoming resources</b>			
Incoming resources from generated funds			
Voluntary income	2	59,975	59,975
Total incoming resources		<u>59,975</u>	<u>59,975</u>
<b>Resources expended</b>			
Costs of generating funds			
Costs of generating voluntary income	3	737	737
Charitable activities	4	18,719	18,719
Governance costs	7	1,308	1,308
Total resources expended		<u>20,764</u>	<u>20,764</u>
<b>Reconciliation of funds</b>			
Total funds carried forward		<u>39,211</u>	<u>39,211</u>



## CHINA NEXT FOUNDATION

### STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT ) FOR THE PERIOD ENDED 31 MARCH 2013

		31 March 2013	
	Note	£	£
<b>Current assets</b>			
Cash at bank and in hand			39,931
<b>Creditors: Amounts falling due within one year</b>	10		(720)
<b>Net current assets</b>			39,211
<b>Net assets</b>			39,211
<b>The funds of the charity:</b>			
<b>Unrestricted funds</b>			
Unrestricted income funds			39,211
<b>Total charity funds</b>			39,211

For the financial period ended 31 March 2013, the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the charity to obtain an audit of its accounts for the period in question in accordance with section 476.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and with the Financial Reporting Standard for Smaller Entities (effective April 2008).

Approved by the Board on 6 January 2014 and signed on its behalf by:

.....

Leo Liyuan Liao  
Trustee

# CHINA NEXT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 MARCH 2013

---

### 1 Accounting policies

#### Basis of preparation

The financial statements have been prepared under the historical cost convention and in accordance with the Statement of Recommended Practice 'Accounting and Reporting by Charities (SORP 2005)', issued in March 2005, the Financial Reporting Standard for Smaller Entities (effective April 2008 ) and the Companies Act 2006.

#### Fund accounting policy

Unrestricted income funds are general funds that are available for use at the trustees' discretion in furtherance of the objectives of the charity.

Further details of each fund are disclosed in note 13.

#### Incoming resources

Donations are recognised where there is entitlement, certainty of receipt and the amount can be measured with sufficient reliability.

#### Resources expended

Liabilities are recognised as soon as there is a legal or constructive obligation committing the charity to the expenditure. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category.

Costs of generating funds are the costs associated with attracting voluntary income.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Grants payable are payments made to third parties in the furtherance of the charitable objectives. Where the charity gives a grant with conditions for its payment being a specific level of service or output to be provided, such grants are only recognised in the SoFA once the recipient of the grant has provided the specific service or output.

Grants payable without performance conditions are only recognised in the accounts when a commitment has been made and there are no conditions to be met relating to the grant which remain in the control of the charity.

Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the grant or the amount of grant payable.

## CHINA NEXT FOUNDATION

### NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 MARCH 2013

..... *continued*

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#### **Governance costs**

Governance costs include costs of the preparation and examination of the statutory accounts, the costs of trustee meetings and the cost of any legal advice to trustees on governance or constitutional matters.

#### **Support costs**

Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, for example, allocating property costs by floor areas, or per capita, staff costs by the time spent and other costs by their usage.

#### **Start-up costs**

Start-up costs are accounted for on a basis consistent with similar costs incurred as part of the charity's ongoing business. Where there are no similar ongoing costs, start up costs which satisfy the criteria under relevant accounting standards to be recognised as assets are included in the balance sheet. All other costs are written off as incurred.

# CHINA NEXT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 MARCH 2013

..... continued

### 2 Voluntary income

	Unrestricted Funds £	Total Funds 2 November 2011 to 31 March 2013 £
<b>Donations and legacies</b>		
Donation received	<u>59,975</u>	<u>59,975</u>

### 3 Costs of generating voluntary income

	Unrestricted Funds £	Total Funds 2 November 2011 to 31 March 2013 £
<b>Donations and legacies</b>		
Fundraising costs	<u>737</u>	<u>737</u>

# CHINA NEXT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 MARCH 2013

..... continued

### 4 Details of charitable activities

	Activities undertaken directly £	Grant funding of activities £	Support costs allocated £	2013 £
NextFellow Project	-	9,659	3,725	13,384
Education Conferences and Forums	5,335	-	-	5,335
	<u>5,335</u>	<u>9,659</u>	<u>3,725</u>	<u>18,719</u>

### 5 Support costs

	NextFellow Project £	Total £
Publicity costs	1,504	1,504
Travel and subsistence	2,097	2,097
Bank charges	124	124
	<u>3,725</u>	<u>3,725</u>

### 6 Grantmaking

	Grants to individuals £
NextFellow Project	<u>9,659</u>

The support costs associated with grant making are £3,725.



# CHINA NEXT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 MARCH 2013

..... continued

### 7 Governance costs

	Unrestricted Funds £	Total Funds 2 November 2011 to 31 March 2013 £
Sundry and other costs	120	120
Travel and subsistence	408	408
Independent examiner's fee	720	720
Bank charges	60	60
	<u>1,308</u>	<u>1,308</u>

### 8 Trustees' remuneration and expenses

No trustees received any remuneration during the period.

### 9 Taxation

The company is a registered charity and is, therefore, exempt from taxation.

### 10 Creditors: Amounts falling due within one year

	31 March 2013 £
Accruals and deferred income	<u>720</u>

# CHINA NEXT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 MARCH 2013

..... continued

### 11 Members' liability

The charity is a private company limited by guarantee and consequently does not have share capital. Each of the members is liable to contribute an amount not exceeding £nil towards the assets of the charity in the event of liquidation.

### 12 Related parties

Controlling entity

The charity is controlled by the trustees who are all directors of the company.

### 13 Analysis of funds

	Incoming resources	Resources expended	At 31 March 2013
	£	£	£
General Funds			
Unrestricted income fund	<u>59,975</u>	<u>(20,764)</u>	<u>39,211</u>

### 14 Net assets by fund

	Unrestricted Funds	Total Funds 31 March 2013
	£	£
Current assets	39,931	39,931
Creditors: Amounts falling due within one year	<u>(720)</u>	<u>(720)</u>
Net assets	<u>39,211</u>	<u>39,211</u>

# Part I.

## Financial Statements for the Year Ended 31 March 2014

Company registration number: 07832735  
Charity registration number: 1149502

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## CHINA NEXT FOUNDATION

### REFERENCE AND ADMINISTRATIVE DETAILS

---

<b>Charity name</b>	China Next Foundation
<b>Charity registration number</b>	1149502
<b>Company registration number</b>	07832735
<b>Principal office</b>	Kemp House 152-160 City Road London EC1V 2NX
<b>Registered office</b>	Kemp House 152 City Road London EC1V 2NX
<b>Trustees</b>	Leo Liyuan Liao Hao Luo (Appointment 1 April 2013) Shanning Dong Jie Zhang (Appointment 1 April 2013)
<b>Secretary</b>	Xing Gao
<b>Accountant</b>	Carter Backer Winter LLP 66 Prescott Street London E1 8NN

# CHINA NEXT FOUNDATION

## DIRECTORS REPORT

---

The directors (who are the Charity's Trustees for the purposes of the Charities Act 2011) present their report and financial statements for the year ended 31 March 2014.

### Directors

The following directors served during the year: Hao Luo (appointed 01.01.2014)

Leo Liyuan Liao

Nigel Shanning Dong

Jie Zhang (appointed 01.01.2014)

The Board of Directors consists of up to 10 members but vacancies are permissible. Power to appoint new or additional directors is vested in the existing Board.

The Board Members have no term limits but must stand for re-election and be re-elected at the end of the financial year.

### Charity Status

The Foundation is registered with the Charity Commission, number 1149502 and is a company limited by guarantee and registered in England (No. 07832735).

### Constitution, objects and policies

The Charitable Foundation is constituted by the Founders' Resolution and its objects are to promote for the public benefit the efficiency and effectiveness of charities and not-for-profit organisations in China with the aim of relieving poverty, financial hardship or other social or economic disadvantage.

In furtherance of this, the Foundation will foster the development of modern citizenship awareness among the next generation Chinese people, by training and education, and by empowering and enabling young people to participate in community services and voluntary work.

The directors are responsible for the day to day administration of the Foundation.

In planning the activities for the year the directors kept in mind the Charity Commission guidance on public benefit at the Board meetings.

### Development, activities and achievements

During the financial year 2013-2014, ChinaNext Foundation selected eight NextFellows from out of thirty-five referrals from reputable Chinese charities and civil groups for the signature NextFellow Programme (68.9% of total expenditure). The Founda-



## CHINA NEXT FOUNDATION

### DIRECTORS REPORT

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tion provided each fellow with a living stipend, a training allowance and facilitated numerous training opportunities for their international exchange and training programme, including three seminars given to the UK public in Cambridge, Oxford Universities and the London School of Economics. The Foundation also chaired a two-day workshop exclusively for the Fellows in Beijing, China.

In our Civic Education programme (18.8% of total expenditure), ChinaNext Foundation hosted or co-hosted five high profile forums (under the brand NextForums) in four prestigious universities in the United Kingdom, focusing on the development of civil society and charities in China and the implication of which to the UK public, especially the Chinese students in UK. The five forums invited distinguished guests including the CEO of Adream Foundation, the best charity of China three years in a row according to Forbes; a standing member of NPC, China's national legislature, who is in charge of making China's first Charity law and two leading law professors from Peking Universities, among others. The Foundation also arranged for Fellows' interaction with the UK students and charity groups to facilitate the exchange of both civil societies.

Two trustees joined the board of ChinaNext Foundation during the year and the volunteer base now consists of a team of five.

A formal cooperation agreement was signed with the China Youth Development Foundation, one of the oldest and most reputable public foundations of China, to carry out the NextFellow project jointly from the 2014-2015 season. The cooperation agreement will allow ChinaNext Foundation to raise funds for the Project in China as well as receiving supports from CYDF when selecting, vetting, monitoring and training Fellows.

#### **Investment Powers**

The Articles of Association authorises the directors to make and hold investments using the general funds of the Foundation.

#### **Financial review**

Details of the application of the Foundation's funds are shown in the Statement of Financial Activities on page 6 of the Financial Statements.

The Foundation's assets are held for the purposes of applying the Foundation Fund and Income thereof for the purposes as specified in the Founders' Resolution dated 1 July 2012 and the Board of Directors consider that the financial position of the foundation at 31 March 2013 to be satisfactory.

#### **Reserves Policy**

It is the policy of the Foundation to retain adequate liquid resources to meet at least 6 months running costs.

#### **Risk Review**

The directors have examined the major strategic and operational risks which the Foundation faces. These are kept under review at regular Board meetings at which appropriate reports are presented to keep such risks to the minimum.

# CHINA NEXT FOUNDATION

## DIRECTORS REPORT

---

### Statement of directors' responsibilities

The directors are required under the Charities Act 2011 to prepare financial statements for each financial year which give a true and fair view of the Foundation's financial activities during the year and of its financial position at the end of the year. In preparing financial statements giving a true and fair view, the directors should follow the best practice and:

- a) select suitable accounting policies and apply them consistently;
- b) make judgements and estimates that are reasonable and prudent;
- c) state whether applicable accounting standards and statements of recommended practice have been followed, subject to any departures disclosed and explained in the financial statements;
- d) prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Foundation will continue in operation.

The directors are responsible for keeping accounting records which disclose with reasonable accuracy at any time the financial position of the Foundation and which enable them to ensure that the financial statements comply with applicable law and regulations. They are also responsible for safeguarding the assets of the Foundation and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Small company provisions

This report has been prepared in accordance with the small companies regime under the Companies Act 2006.

Approved by the Board on 15 July 2014 and signed on its behalf by:

Leo Liyuan Liao (Chairman)  
Trustee

## ACCOUNTANTS' REPORT TO THE TRUSTEES ON THE UNAUDITED ACCOUNTS OF CHINA NEXT FOUNDATION

---

In accordance with the engagement letter dated 4 September 2013, and in order to assist you to fulfil your duties under the Companies Act 2006, we have compiled the financial statements of the charity which comprise the Statement of Financial Activities, and the related notes from the accounting records and information and explanations you have given to us.

This report is made to the Charity's Board of Directors, as a body, in accordance with the terms of our engagement. Our work has been undertaken so that we might compile the financial statements that we have been engaged to compile, report to the Charity's Board of Directors that we have done so, and state those matters that we have agreed to state to them in this report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and the Charity's Board of Directors, as a body, for our work or for this report.

We have carried out this engagement in accordance with technical guidance issued by the Institute of Chartered Accountants in England and Wales and have complied with the ethical guidance laid down by the Institute relating to members undertaking the compilation of financial statements.

You have acknowledged on the balance sheet as at 31 March 2014 your duty to ensure that the charity has kept proper accounting records and to prepare financial statements that give a true and fair view under the Companies Act 2006. You consider that the charity is exempt from the statutory requirement for an audit for the year.

We have not been instructed to carry out an audit of the financial statements. For this reason, we have not verified the accuracy or completeness of the accounting records or information and explanations you have given to us and we do not, therefore, express any opinion on the financial statements.

Carter Backer Winter LLP

15 July 2014

66 Prescott Street  
London  
E1 8NN

## CHINA NEXT FOUNDATION

### STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT ) FOR THE YEAR ENDED 31 MARCH 2014

		Unrestricted Funds	Restricted Funds	Total Funds Year ended 31 March 2014	Total Funds 2 November 2011 to 31 March 2013
Note	£	£	£	£	£
<b>Incoming resources</b>					
Incoming resources from generated funds					
Voluntary income	2	2,635	4,588	7,223	59,975
Total incoming resources		<u>2,635</u>	<u>4,588</u>	<u>7,223</u>	<u>59,975</u>
<b>Resources expended</b>					
Costs of generating funds					
Costs of generating voluntary income	3	-	-	-	737
Charitable activities	4	28,392	-	28,392	18,719
Governance costs	7	1,043	-	1,043	1,308
Total resources expended		<u>29,435</u>	<u>-</u>	<u>29,435</u>	<u>20,764</u>
Net movements in funds		(26,800)	4,588	(22,212)	39,211
<b>Reconciliation of funds</b>					
Total funds brought forward		39,211	-	39,211	-
Total funds carried forward		<u>12,411</u>	<u>4,588</u>	<u>16,999</u>	<u>39,211</u>

**CHINA NEXT FOUNDATION (REGISTRATION NUMBER: 07832735)**  
**BALANCE SHEET AS AT 31 MARCH 2014**

		31 March 2014		31 March 2013	
	Note	£	£	£	£
<b>Current assets</b>					
Debtors	10	136		-	
Cash at bank and in hand		<u>17,583</u>		<u>39,931</u>	
			17,719		39,931
<b>Creditors: Amounts falling due within one year</b>	11		<u>(720)</u>		<u>(720)</u>
<b>Net current assets</b>			<u>16,999</u>		<u>39,211</u>
<b>Net assets</b>			<u>16,999</u>		<u>39,211</u>
<b>The funds of the charity:</b>					
<b>Restricted funds</b>			4,588		-
<b>Unrestricted funds</b>					
Unrestricted income funds			<u>12,411</u>		<u>39,211</u>
<b>Total charity funds</b>			<u>16,999</u>		<u>39,211</u>

For the financial year ended 31 March 2014, the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the charity to obtain an audit of its accounts for the year in question in accordance with section 476.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and with the Financial Reporting Standard for Smaller Entities (effective April 2008).

Approved by the Board on 15 July 2014 and signed on its behalf by:

Leo Liyuan Liao  
Trustee



# CHINA NEXT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2014

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### 1 Accounting policies

#### Basis of preparation

The financial statements have been prepared under the historical cost convention and in accordance with the Statement of Recommended Practice 'Accounting and Reporting by Charities (SORP 2005)', issued in March 2005, the Financial Reporting Standard for Smaller Entities (effective April 2008) and the Companies Act 2006.

#### Fund accounting policy

Unrestricted income funds are general funds that are available for use at the trustees' discretion in furtherance of the objectives of the charity.

Restricted funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

Further details of each fund are disclosed in note 14.

#### Incoming resources

Donations are recognised where there is entitlement, certainty of receipt and the amount can be measured with sufficient reliability.

#### Resources expended

Liabilities are recognised as soon as there is a legal or constructive obligation committing the charity to the expenditure. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category.

Costs of generating funds are the costs associated with attracting voluntary income.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Grants payable are payments made to third parties in the furtherance of the charitable objectives. Where the charity gives a grant with conditions for its payment being a specific level of service or output to be provided, such grants are only recognised in the SoFA once the recipient of the grant has provided the specific service or output.

Grants payable without performance conditions are only recognised in the accounts when a commitment has been made and there are no conditions to be met relating to the grant which remain in the control of the charity.

## CHINA NEXT FOUNDATION

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2014

..... *continued*

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Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the grant or the amount of grant payable.

#### **Governance costs**

Governance costs include costs of the preparation and examination of the statutory accounts, the costs of trustee meetings and the cost of any legal advice to trustees on governance or constitutional matters.

#### **Support costs**

Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, for example, allocating property costs by floor areas, or per capita, staff costs by the time spent and other costs by their usage.

# CHINA NEXT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2014

..... continued

### 2 Voluntary income

	Unrestricted Funds £	Restricted Funds £	Total Funds Year ended 31 March 2014 £	Total Funds 2 November 2011 to 31 March 2013 £
<b>Donations and legacies</b>				
Donation received	<u>2,635</u>	<u>4,588</u>	<u>7,223</u>	<u>59,975</u>

### 3 Costs of generating voluntary income

	Unrestricted Funds £	Restricted Funds £	Total Funds Year ended 31 March 2014 £	Total Funds 2 November 2011 to 31 March 2013 £
<b>Donations and legacies</b>				
Fundraising costs	<u>-</u>	<u>-</u>	<u>-</u>	<u>737</u>

# CHINA NEXT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2014

..... continued

### 4 Details of charitable activities

	Activities undertaken directly £	Grant funding of activities £	Support costs allocated £	2014 £	2013 £
NextFellow Project	-	20,000	2,916	22,916	13,384
Education					
Conferences and Forums	5,476	-	-	5,476	5,335
	<u>5,476</u>	<u>20,000</u>	<u>2,916</u>	<u>28,392</u>	<u>18,719</u>

### 5 Support costs

	NextFellow Project £	Total £
Publicity costs	1,346	1,346
Travel and subsistence	1,164	1,164
Bank charges	406	406
	<u>2,916</u>	<u>2,916</u>

### 6 Grantmaking

	Grants to individuals £
NextFellow Project	<u>20,000</u>

The support costs associated with grant making are £2,730.

# CHINA NEXT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2014

..... continued

### 7 Governance costs

	Unrestricted Funds £	Restricted Funds £	Total Funds Year ended 31 March 2014 £	Total Funds 2 November 2011 to 31 March 2013 £
Sundry and other costs	100	-	100	120
Travel and subsistence	151	-	151	408
Independent examiner's fee	720	-	720	720
Bank charges	72	-	72	60
	<u>1,043</u>	<u>-</u>	<u>1,043</u>	<u>1,308</u>

### 8 Trustees' remuneration and expenses

No trustees received any remuneration during the year.

### 9 Taxation

The company is a registered charity and is, therefore, exempt from taxation.

## CHINA NEXT FOUNDATION

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2014

..... continued

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#### 10 Debtors

	31 March 2014	31 March 2013
	£	£
Other debtors	<u>136</u>	<u>-</u>

#### 11 Creditors: Amounts falling due within one year

	31 March 2014	31 March 2013
	£	£
Accruals and deferred income	<u>720</u>	<u>720</u>

#### 12 Members' liability

The charity is a private company limited by guarantee and consequently does not have share capital. Each of the members is liable to contribute an amount not exceeding £nil towards the assets of the charity in the event of liquidation.



# CHINA NEXT FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2014

..... continued

### 13 Related parties

#### Controlling entity

The charity is controlled by the trustees who are all directors of the company.

### 14 Analysis of funds

	At 1 April 2013	Incoming resources	Resources expended	At 31 March 2014
	£	£	£	£
<b>General Funds</b>				
Unrestricted income fund	39,211	2,635	(29,435)	12,411
<b>Restricted Funds</b>				
Urgent appeal for Minyan	-	4,588	-	4,588
	<u>39,211</u>	<u>7,223</u>	<u>(29,435)</u>	<u>16,999</u>

### 15 Net assets by fund

	Unrestricted Funds	Restricted Funds	Total Funds 31 March 2014	Total Funds 31 March 2013
	£	£	£	£
Current assets	13,131	4,588	17,719	39,931
Creditors: Amounts falling due within one year	(720)	-	(720)	(720)
Net assets	<u>12,411</u>	<u>4,588</u>	<u>16,999</u>	<u>39,211</u>



ChinaNext Foundation

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英国慈善委员会注册号: 1149502

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